



# **ANNUAL NGO SECTOR REPORT**

**YEAR 2020/2021**

**Non-Governmental  
Organisations Co-ordination Board**

# Charter4 CHANGE

## KENYA WORKING GROUP

The Charter4Change (C4C) is an initiative that aims to transform the way the humanitarian system operates to enable local and national NGOs to play an increased and more prominent role in humanitarian response. International NGOs are encouraged to play an active part in this transformation towards a more locally-driven humanitarian system by changing the way that they work.

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- ❖ Increasing voice and influence of local and national actors
- ❖ Advocacy and evidence-based learning on localisation
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**YEAR 2020/2021**

**Non-Governmental Organisations Co-ordination Board**



# ANNUAL NGO SECTOR REPORT

Published 2022

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## **VISION**

**A vibrant, efficient, effective  
and sustainable PBOs sector**

## **MISSION**

**To regulate, facilitate, develop capacity and  
provide policy advice to the PBO sector.**

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## ACTION AGAINST HUNGER HORN & EASTERN AFRICA REGIONAL OFFICE

**WHO WE ARE:** Action Against Hunger is a humanitarian & development organization at the forefront of the fight against hunger. Our goal is to eliminate undernutrition among 5 million people by 2025. As the world's hunger specialist, our primary goal is to create a better way to deal with hunger. Our teams have been on the front lines, treating and preventing malnutrition across 7 countries in the Horn & Eastern Africa Region – Ethiopia, Haiti, Kenya, Somalia, South Sudan, Tanzania and Uganda.

**OUR FOCUS:** From crises to long-term challenges, we tackle the causes and consequences of hunger; save lives by preventing, detecting, and treating undernutrition. Additionally, Action Against Hunger enables people to provide for themselves, see their children grow up strong, and for whole communities to prosper. We are constantly searching for more effective solutions, while sharing our knowledge and expertise with the world.

**OUR REACH :** Action Against Hunger Horn & Eastern Africa Regional Office has been operating since 2019 serving Kenya, Ethiopia, Haiti, Somalia, South Sudan, Tanzania & Uganda. Working at community, county, and national levels, we aim to strengthen systems in place and increase access to lifesaving malnutrition treatment. We have adapted our approaches in water, food security & livelihoods so that the zero hunger target will not be missed. This has been the global vision of Action Against Hunger for over 40 years - creating ways to improve treatment, prevent the causes of hunger and building upon programs so that we broaden our reach.

**OUR WORK IN KENYA:** Action Against Hunger has been operating in Kenya since 2006 in Isiolo, West Pokot, Mandera, Samburu, Trans Nzoia, Bungoma, Kakamega & Busia counties. The mandate was to support the Government of Kenya in implementation of nutrition specific and nutrition sensitive actions that are geared towards ending malnutrition, mitigating the underlying causes as well as protecting the maternal and child nutrition.

**FOR FOOD  
AGAINST HUNGER & MALNUTRITION**

**FOR CHILDREN THAT GROW UP STRONG.  
AGAINST LIVES CUT SHORT.**

**FOR CLEAN WATER  
AGAINST KILLER DISEASES**

**FOR FREEDOM FROM HUNGER  
FOR EVERYONE. FOR GOOD**

**FOR ACTION  
AGAINST HUNGER**



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# ABOUT THE BOARD

The Non-Governmental Organisations Co-ordination Board (hereinafter referred to as “the Board”) is a State corporation established under Section 3 of the Non-Governmental Organisations Co-ordination Act. Broadly, the Board has the responsibility of regulating and facilitating the NGO sector in Kenya to complement government development efforts. The Board started operations in 1992 under the Ministry of State in the Office of the President. Currently, the Board is under the Ministry of Interior and Co-ordination of National Government.

Section 7 of the Act outlines the functions of the Board as follows:

- To facilitate and co-ordinate the work of all national and international NGOs operating in Kenya.
- To maintain the register of national and international NGOs operating in Kenya with the precise sectors, affiliations and locations of their activities.
- To receive and discuss the annual reports of NGOs.
- To advise the government on the activities of the NGOs and their role in national development within Kenya.
- To conduct a regular review of the register to determine the consistency with the reports submitted by the NGOs and the NGOs Council.
- To provide policy guidelines to the NGOs for harmonising their activities to the National Development Plan for Kenya.
- To receive, discuss and approve regular reports of the NGOs Council and to advise on strategies for efficient planning and co-ordination of the activities of NGOs in Kenya
- To develop and publish a code of conduct for the regulation of NGOs and their activities in Kenya.
- To prescribe rules and procedures for the audit of the accounts of NGOs.

The Board is headquartered in Nairobi. To enhance service delivery, it currently has four regional offices in Eldoret, Garissa, Kisumu and Mombasa.

# FOREWORD

The Annual NGO Sector Report published by the NGOs Co-ordination Board details the state of the NGO sector while highlighting the important role it plays in complementing Government development efforts.

I am happy that this report has brought to the fore the important role the sector played in FY 2020/21 in transforming lives, especially in the fight against COVID-19 pandemic.

I would like to appreciate the NGO sector players, who have come up with innovative solutions in the face of the pandemic to ensure their operations continue despite the challenges posed by reduced funding.

As the sector recuperates and rebuilds, I strongly encourage reduction in over-reliance of donor aid to enhance sustainability.

On behalf of the NGOs Coordination Board of Directors and on my own behalf, I wish to sincerely commend the management and staff for developing the Annual NGO Sector Report 2020/2021. I also offer my gratitude to our stakeholders who participated in various stages of the development of this report and offered invaluable insights.

I thank our parent ministry, the Ministry of Interior and Co-ordination of National Government as well as other partners like UNDP Amkeni Wakenya who have continued to support us.

**Gichira Kibara, CBS**  
**BOARD CHAIRMAN**

# PREFACE

The Board is mandated by law among other functions to receive and discuss the annual reports; to advise the Government on the activities of NGOs and their role in national development. It is in line with this that the Board prepared this report.

I am pleased and privileged to present to you the Annual sector report 2020/2021. Notably, NGOs operated against a backdrop of the global pandemic during the reporting period. This report shows their resilience throughout the period, as they continued to offer humanitarian assistance as well as combating COVID-19.

Majority of project funds (29%) were utilised in the health sector translating to about **KES 20.4 billion**. NGOs were involved in providing WASH facilities, COVID-19 initiatives as well as pharmaceutical support to needy Kenyans.

In comparison with the previous year, the advocacy and empowerment sectors recorded the highest growth at 2,645%. This indicates the great role that NGOs played in empowering communities impacted by adverse effects of COVID-19.

The report also informs that the overall sustainability index of the NGOs sector dropped from 52% in the previous year to 47% in this reporting period. This can be attributed to the dwindled funding experienced during the period.

It is also important to note that NGOs spent **KES 25 billion** in projects related to the Big Four Agenda.

The Board is committed to enhance its regulation of NGOs in the country. It is currently in the final stages in enabling automation of its services. I am very hopeful that this will enhance service delivery.

I wish to thank the Board of Directors for providing leadership and resources necessary for the development of this report. I also appreciate our members of management and staff for the work they put in towards the publication of the report.

**Mutuma Nkanata, MBS**  
**EXECUTIVE DIRECTOR**

# ACKNOWLEDGEMENTS

The NGOs Co-ordination Board is grateful to all the individuals who participated in the conceptualisation, development and publication of the Annual NGO Sector Report 2020/21.

We acknowledge the Board of Directors led by the Chairman, Mr. Gichira Kibara, CBS, the Executive Director Mr. Mutuma Nkanata, Director Operations Mr. Andrew Ogombe and Director Corporate Services Ms. Joyce Yiaile for providing leadership and oversight in the preparation of the report.

We acknowledge the immense contribution of the technical team that developed the report, including data collection, analysis and report writing. Team members included: Bernadette Nzomo, Zilpah Angwenyi, Josephine Wanjala, Bernard Bwoma, Richard Chesos, Isaiah Sang, Stephen Monyoncho, Eric Muthomi, Caroline Nyambura, Amina Matheka, Yvonne Isichi, Rukia Nnoor, Ephy Nafuna, Juliet Karari, and Yvonne Gitau.

To data entry staff Joan Alal, Sharine Njoroge and Joan Jeptoo we thank you. We are also grateful to the various heads of departments and other Board staff for providing invaluable support to ensure timely submission of datasets for completion of the report.

The Board also wishes to thank and appreciate NGOs that availed the data used in writing this report. We also acknowledge the contribution of sector stakeholders who provided vital insights, especially during the validation workshop of this report.

Special thanks go to Richard Chesos for editing and proofreading the report.



# ABBREVIATIONS AND ACRONYMS

AGM	Annual General Meetings
CBO	Community Based Organisations
CSO	Civil Society Organisation
COVID-19	Corona Virus Disease 2019
FBO	Faith Based Organisations
FY	Financial Year
HIV/AIDs	Human Immunodeficiency Virus/ Acquired Immunodeficiency Syndrome
ICM	Institute of Charity Management
ICT	Information and communications technology
IGA	Income generating Activity
IFRS	International Financial Reporting Standards
ISBN	International Standard Book Number KES Kenya Shillings
KES	Kenya Shillings
NGO	Non-Governmental Organisation
OSI	Overall Sustainability Index
UHC	Universal Health Coverage
USAID	United States Agency for International Development
KALRO	Kenya Agricultural and Livestock Research Organisation
NHIF	Kenya National Hospital Insurance Fund
NACC	National AIDS Control Council
NCPD	National Council for Persons with Disabilities
WEF	World Economic Forum
WSTF	Water Sector Trust Fund
SFRTF	Street Families Rehabilitation Trust Fund
MDA	Ministries, Departments, and Agencies
IFRS	International Financial Reporting Standards
POP’N & RH	Population and Reproductive Health

# DEFINATION OF TERMS

<b>NGOs Act</b>	Non-Governmental Organisations Co-ordination. Act, 1990
<b>Board</b>	Non-Governmental Organisation Coordination Board
<b>Sector</b>	An area into which the economic activity of a country is divided
<b>Sector of operation</b>	An area of the economy in which a country shares the same or related business activity, product, or service
<b>Counties of Operation</b>	Specific counties designated by the Board of an organisation as location of activities according to the statutes of the organisation
<b>COVID-19</b>	Coronavirus Disease of 2019
<b>Form 3</b>	The registration form used in new applications and change of officials
<b>Form 14</b>	The statutory form filled and submitted by each NGO within three months subsequent to the end of its financial year.
<b>Sustainability</b>	Meeting our own needs without compromising the ability of future generations to meet theirs.
<b>Sector Growth</b>	It is an area of an economy which experiences a higher-than-average growth rate compared to others
<b>NGO sector</b>	It is an area of economy within a country where non-profit groups function independently of any government
<b>Kenyan</b>	A person with citizenship rights of Kenya, acquired legally or by birth
<b>Foreigners</b>	Persons from a different country than Kenya
<b>Funding</b>	The act of providing resources to finance an organisation or project
<b>NGOs governance:</b>	This includes the process of developing strategic decisions, evaluating the performance, and ensuring that there is accountability and transparency within an organisation.

# EXECUTIVE SUMMARY

The *Annual NGO Sector Report 2020/21* details information on the NGO sector in Kenya. It is, however, important to note that this report largely contains data on NGOs that submitted their annual reports in the Financial Year (FY) 2020/21 in line with the dictates of the NGOs Co-ordination Act.

There has been a significant growth in the number of organisations registering with the NGOs Co-ordination Board. During the period, a total of 266 NGOs were registered, bringing the cumulative number of NGOs to **11,890** by June 30, 2021.

NGOs reported to have received a total of **KES. 158.7 billion**, a 13 per cent decrease from the previous year. It is noteworthy, however, that 84 per cent of these funds were raised from sources outside Kenya.

The report indicates that NGOs spent **KES. 71.9 billion** on projects in various parts of the country. Most of the funds were spent on health, children and relief/disaster management at KES. 20.4 billion, KES. 10.4 billion and **KES. 7.7 billion** respectively. Majority of the organisations implemented projects in areas with good infrastructure networks like Nairobi, Kisumu, Kiambu and Nakuru areas.

The NGO sector continues to make significant contributions in complementing government's development efforts as the county strives to achieve the "Big Four" agenda. NGOs spent **KES 25 billion** in implementing projects related to the "Big Four" agenda. NGOs that implemented projects related to the Universal Health Coverage pillar reported to have spent KES 20.4 billion. KES. 4.2 billion on food security and nutrition, KES. 369.8 million (manufacturing) and KES21.2 million (housing and settlement).

In addition, NGOs continue to provide employment opportunities to Kenyans. During the period under review, 42,308 Kenyans were salaried employees with 38,555 of them based in Kenya and 3,753 stationed in other countries. NGOs engaged a total of 37,756 Kenyan volunteers and interns. The sector had 5,040 salaried expatriate staff and 6,268 foreign volunteers and interns in the same period.

The sustainability index used in the analysis of the report was adopted from a CSO Sustainability Index developed by USAID. The analysis revealed that NGOs in Kenya are in the evolving stage, implying that significant effort is still required to ensure the sector's sustainability. The report established that the overall NGO sustainability index stood at 47 per cent.

Notably, there were low compliance levels in submission of annual reports. Although 9,525 NGOs are expected to be active, only 2,712 NGOs filed their reports during the year.

There are recommendations for consideration with a view to strengthening the NGO sector in Kenya. They include: enhancing the monitoring of NGOs' activities to promote transparency and accountability; strengthening the Board's compliance and enforcement functions; developing and implementing a policy framework that discourages programmatic duplication in the NGO sector; and encouraging the NGOs to adopt best practice in resource utilisation, promoting local philanthropy for the NGOs to fundraise internally and reduce over-dependence on external funding. Others are: carrying out a study on sustainability of national and international NGOs; undertaking sector-specific studies and review of the Board's data generation tools to capture detailed information about NGOs.

## About CBM-Christian Blind Mission

Founded in 1908 by Pastor Ernst J. Christoffel (1876 -1955), CBM Christoffel-Blindenmission Christian Blind Mission e.V is an international Christian development organization, committed to improving the quality of life of people with disabilities in Kenya and the world. We address disability as a cause and consequence of poverty, and works in partnership to create an inclusive society for all.

Leading in  
disability inclusive  
development



For more information visit [www.cbm.org](http://www.cbm.org)



# CHAPTER ONE

## 1.0 Introduction

The NGOs Co-ordination Act mandates the Board to receive and discuss annual reports of all NGOs. This is in conformity with conducting a regular review of the register to determine the consistency of the reports submitted. The Board is also obligated by law to provide policy guidelines to the NGOs sector for harmonising their activities to the national development plan (e.g. vision 2030, 'Big Four' agenda, Medium-Term plans). Additionally, the Board advises the Government on activities of the NGOs and their role in national development.

In line with Article 35 of the Constitution, Access to Information Act and the NGOs Co-ordination Act, the Board develops, publishes and disseminates annual NGOs sector reports. The Annual NGO Sector Report 2020/21 details the contribution of NGOs in national development with a view of identifying opportunities for facilitating the sector hence forming the basis for policy guidelines.

In the recent past, there has been an increase in demand for data emanating from stakeholders, including Government, NGOs, development partners, research institutions, the private sector, the media and the public. As such, there is need to maintain quality statistics since the report is an important tool for policy and decision making.

The report further, lays a foundation in determining the key issues facing the sector. These issues range from self-regulation, transparency, accountability and compliance geared towards continuous improvement.



## 1.1 Scope

The report is based on analysis of data from 2,712 NGOs which filed their annual reports between July 1, 2020, and June 30, 2021. It also provides information on newly registered NGOs. Further, it outlines information on the NGO funding, expenditure, and sustainability. Form 14 (annual reports form), audited accounts and Form 3 (registration form) were the sources of the data for the report. More information was collected via questionnaires and telephone interviews.

## 1.2 Objectives

The main objective of this report is to provide information necessary for policy and decision making on the NGOs sector.

The specific objectives are:

1. Document the growth of the NGO sector and determine its contribution to the national economy.
2. Establish the extent to which the NGOs align their activities to the national development plan.
3. Address the demand for quality data on NGOs in Kenya and to improve access to the information.
4. Ascertain the sustainability level of the NGO sector in Kenya.

## 1.3 Limitations

This publication is based on **2,712** NGOs that filed their annual reports for **FY 2020/21**. The few returns submitted could be attributed to presidential directive on the cessation of movement in combating COVID-19 pandemic. The study has limitation since it considered newly registered entities and low response rate for the NGOs that implemented activities in relation to the “Big Four” agenda and the fight against COVID-19.

<sup>1</sup>Big Four” agenda response rate of 2.3% and fight against COVID-19 at 4.2%

## CHAPTER TWO

### 2.0 Sector Growth and Contribution to Development

Sector growth refers to the overall change in the Board's register and NGOs funding, whereas contribution to development comprises the following: newly registered NGOs, utilisation of funds on projects, number of employees engaged and various types of collaborations & networking.

#### 2.1 Sector Growth

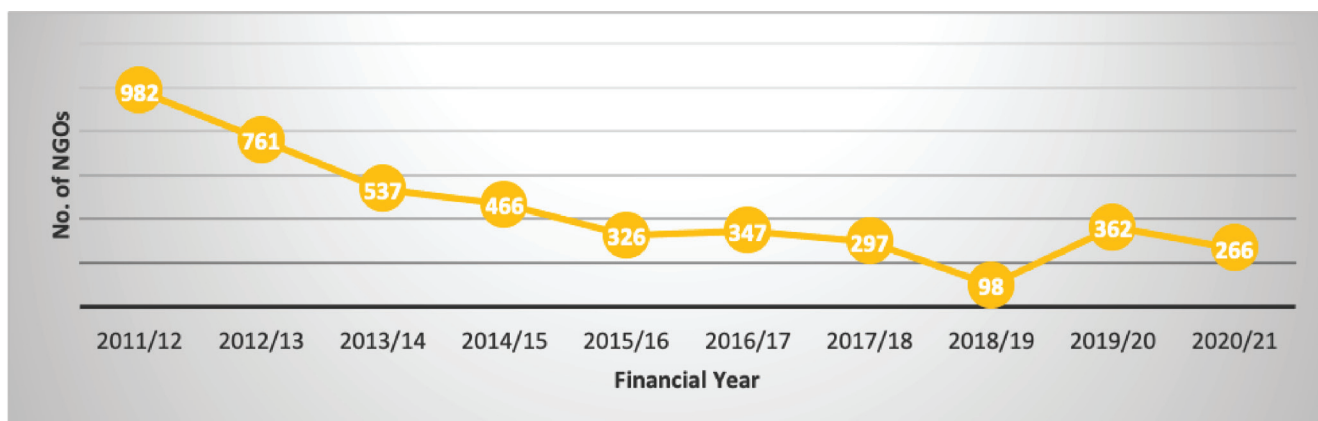
##### 2.1.1 Registered NGOs in FY 2020/21

The Board registered 266 NGOs in FY 2020/21 (208 national and 58 international), translating to a cumulative registration of 11,890 NGOs since 1992. **Tables 2.1** and **2.2** and **Figures 2.1** and **2.2** illustrate the trends of registration and those of cumulative registrations for the past ten years.

**Table 2.1: Number of NGOs Registered 2011/12- 2020/21**

FY	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Reg no.	982	761	537	466	326	347	297	98	362	266
% change	53	-23	-29	-13	-30	6	-14	-67	269	-27

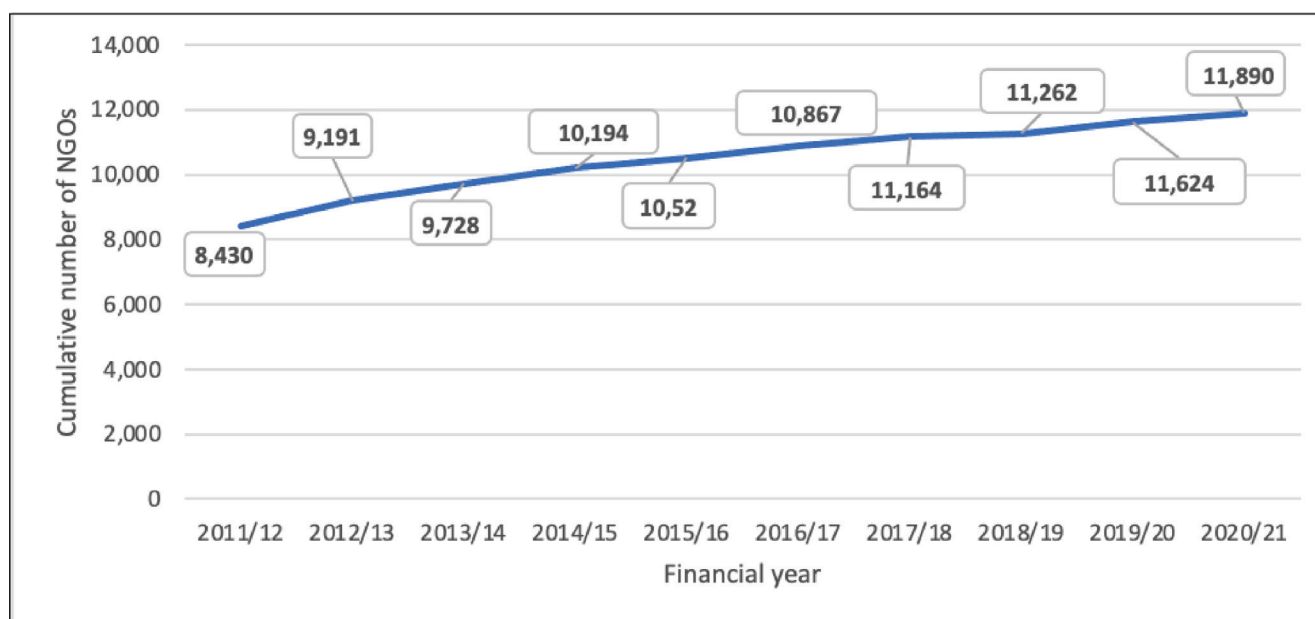
**Figure 2.1: Number of NGOs Registered per Year**



**Table 2.2: Cumulative Registration Change 2011/12-2020/21**

FY	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Cumulative No.	8,430	9,191	9,728	10,194	10,520	10,867	11,164	11,262	11,624	11,890
Cumulative percentage change	12%	8%	6%	5%	3%	3%	3%	1%	3%	2%

**Figure 2.2: Cumulative Registrations 2011/12 - 2020/21**



## 2.1.2 De-registration

An NGO may be de-registered for violating the NGOs Co-ordination Act, Regulations, the Code of Conduct or the Terms and Conditions attached to the Certificate of Registration. In the year under review, the Board did not de-register any organisation. Cumulatively, 2,468 NGOs have been der-registered.

### 2.1.3 Re-instatement

A de-registered NGO may be re-instated upon application and having met the Board's requirements. Nine applications for re-instatement were successful: four international and five national. Cumulatively, the Board has re-instated 128 NGOs.

### 2.1.4 Dissolution

Dissolution is the voluntary winding up of the operations of an NGO. The organisation must meet the regulatory requirements in line with Regulation 21(C) for its application for dissolution to be approved. A total of 23 organisations applied for dissolution with only five meeting the requirements. Cumulatively, the Board has dissolved 25 NGOs.

### 2.1.5 Active NGOs

This refers to organisation in the Board's register with valid certificates of registration. They include the total number of NGOs registered in a particular year and re-instatements in the same period. This number excludes the de-registered NGOs and those that have voluntarily dissolved. Since the Board's inception, 11,890 NGOs have been registered; 2,468 organisations have been de-registered, while 128 have been re-instated and 25 dissolved. Accordingly, a total of 9,525 organisations were active, representing 80 per cent of NGOs cumulatively registered.

**Table 2.3: Summary of the Register**

Status	Number
Number of registered NGOs	11,890
De-registered NGOs	2,468
Re-instated NGOs	128
Dissolved NGOs	25
Active NGOs	9,525

## 2.2 Annual Reports

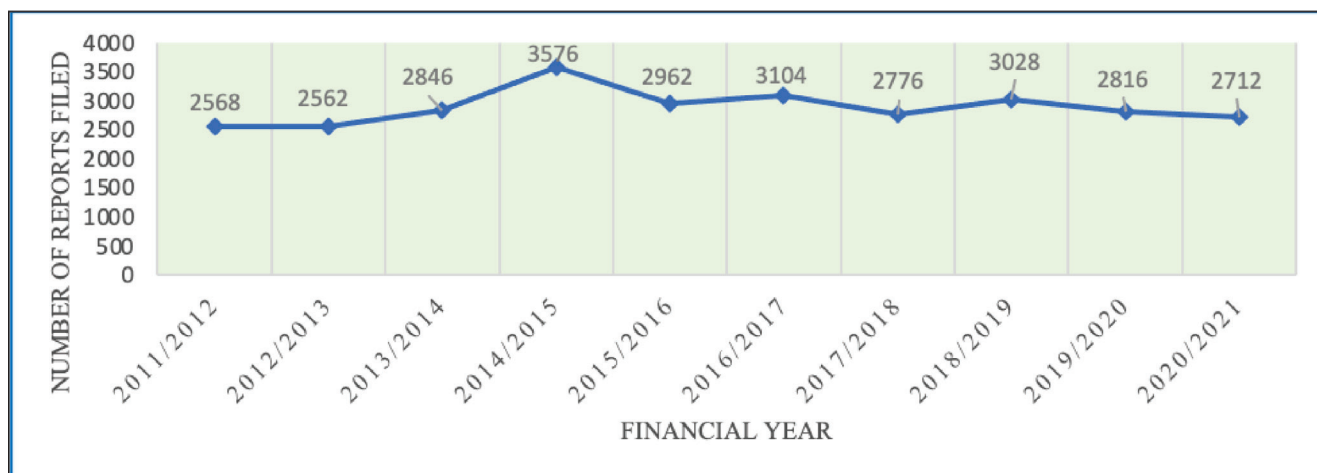
The Board is mandated by law to receive and analyse annual reports of NGOs. The reports are supposed to be submitted in the statutory Form 14 as provided for in Regulations 24(1) of the NGOs Co-ordination Regulations, 1992. NGOs are required to submit their reports within three months after the end of their financial year.

### 2.2.1 Submission of Annual Reports

A total of 2,712 organisations filed their annual reports (returns) compared to 2,816 in the previous year, translating to a decrease of four per cent.

Over the past 10 years the Board has recorded a fluctuating trend on the number of annual reports submitted relative to the 9,525 NGOs in the register, which are required to file reports.

**Figure 2.3: Trend on Submission of Annual Reports 2011/12- 2020/21**



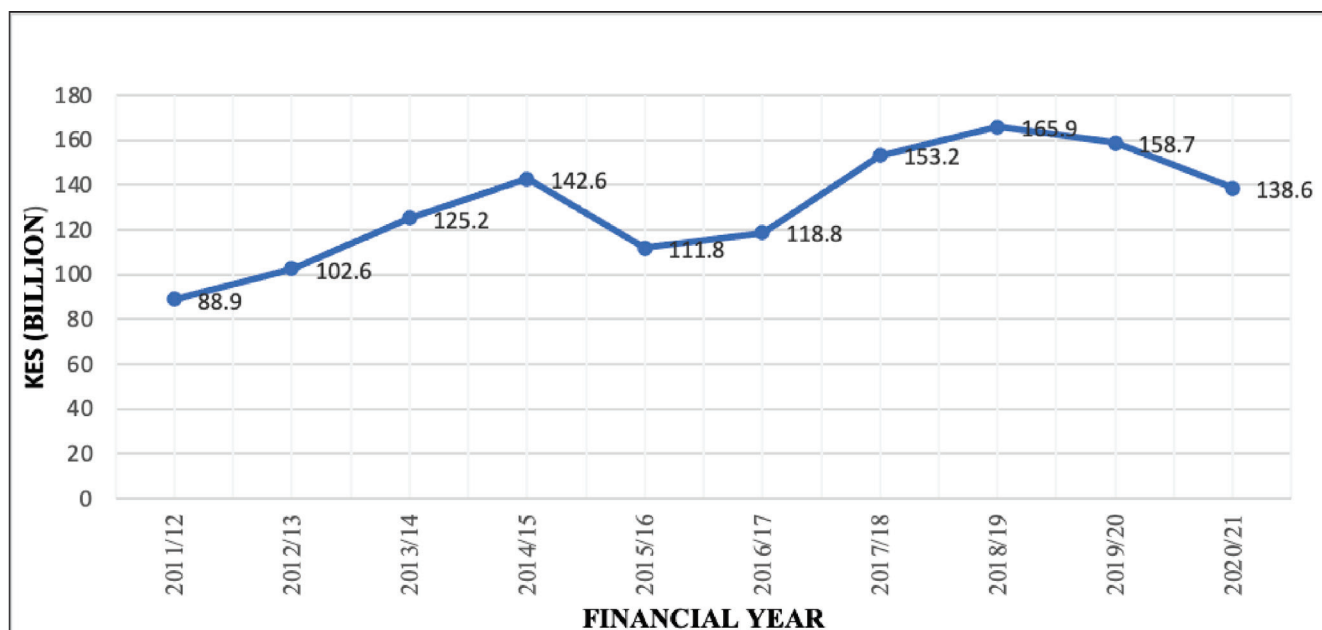
### 2.2.2 Audited Accounts

NGOs that receive income/funding or spend more than KES 1 million in a financial year are required to file their annual report (Form 14) and an audit report from a certified auditor. The audited financial statements must comply with the International Financial Reporting Standards (IFRS). During the year under review, 1,157 (88%) organisations submitted their audited accounts, an increase of four per cent from previous year.

### 2.2.3 NGO Funding trend

Over the past ten years, there was notable increase in funding between the FY 2011/12 to FY 2014/15, the year 2014/15 to 2015/16 recorded a decline in funding, whereas FY 2016/17 to 2018/19 recorded a sharp increase which then declined in the next 2 financial years.

**Figure 2.4: Trend on NGO Funding**





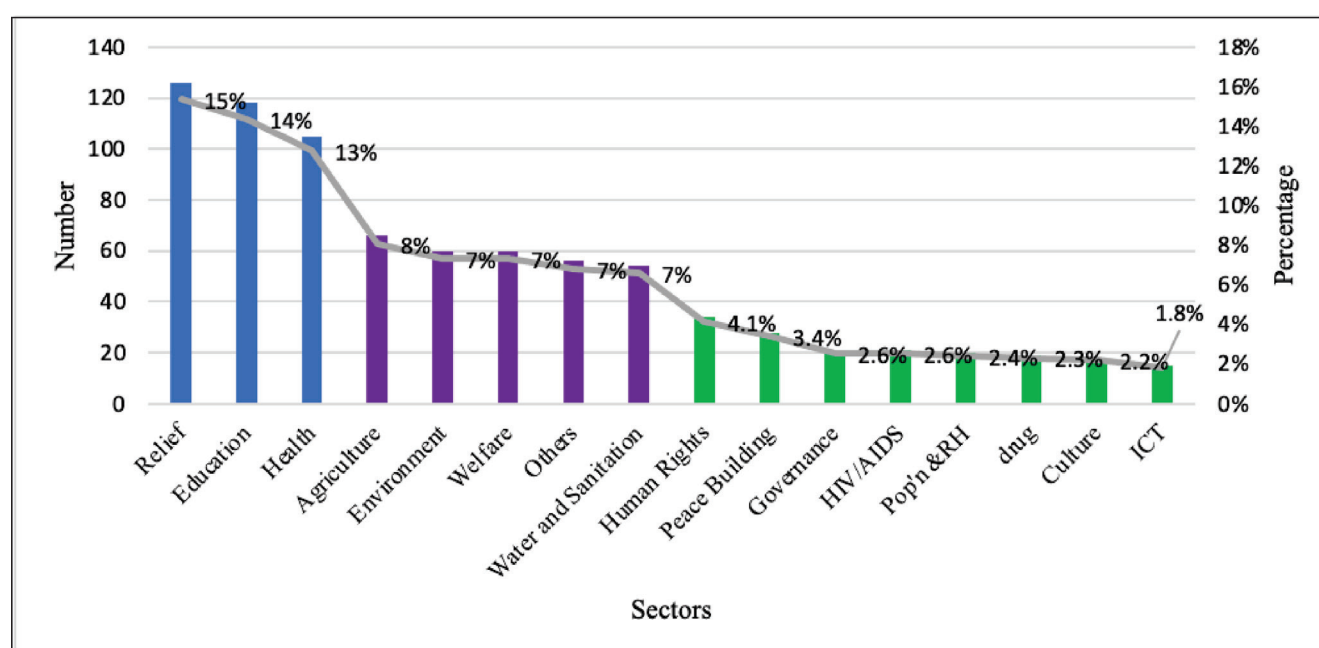
## 2.3 Contribution to Development

The NGO sector continues to play its role as a key partner of Government in implementing development programmes.

### 2.3.1 Sectors of Operation for Newly registered NGOs

During the year, relief of poverty was the most preferred sector of operation at 15%, education at 14% and health at 13%. It is notable that the trend is consistent with the previous year and is attributed to the continued response to the Covid-19 pandemic. Other sectors (7%) include; sports, disability, disaster, housing & settlement, energy, children, animal welfare, media, nutrition and road safety as shown in the Figure 2.5 below.

**Figure 2.5: Sectors of Operation for Newly registered NGOs**



### 2.3.2 Utilisation of Funds on Projects

In the year under review, NGOs spent a total of KES 71.9 billion in project implementation; KES 70.7 billion (98%) was spent in Kenya whereas KES 1.2 billion (2%) was spent in other countries.

The most funded sector was health at 29% followed by children at 15%, relief/disaster management at 11% and Education at 7%.

**Table 2.4: Utilisation of Funds in Kenya per Sector (KES)**

NO	SECTORS	AMOUNT	Contribution(%)
1	Health	20,421,957,673.70	28.90%
2	Children	10,390,191,625.88	14.70%
3	Relief/Disaster Management	7,706,803,604.38	10.91%
4	Education	5,084,364,382.57	7.19%
5	Agriculture	4,097,964,039.69	5.80%
7	Refugees	3,838,523,004.50	5.43%
8	Water and Sanitation	3,320,873,939.51	4.70%
6	Environment	3,151,413,995.39	4.46%
9	Others (Multi-sectoral)	2,457,378,597.23	3.48%
10	Research	2,147,767,140.90	3.04%
11	Youth	1,358,054,273.14	1.92%
12	Governance	1,146,736,570.44	1.62%
13	Peace Building	1,064,913,313.45	1.51%
14	Gender	939,391,005.95	1.33%
32	Welfare	841,580,234.92	1.19%
15	Disability	615,982,185.87	0.87%
16	Micro-Finance	522,449,578.41	0.74%
17	Info-Sector	340,959,836.94	0.48%
18	Information	157,541,934.90	0.22%
19	Old Age Care	148,938,908.83	0.21%
20	Capacity Building	144,300,604.77	0.20%
21	Animal Welfare	102,650,286.00	0.15%
22	Development	99,922,170.36	0.14%
23	Energy	99,830,001.00	0.14%
24	Advocacy and Empowerment	95,066,384.45	0.13%
25	Human Rights	91,681,100.76	0.13%
26	Religion	90,040,751.25	0.13%
27	ICT	59,146,156.86	0.08%
28	Culture	59,068,921.00	0.08%
29	Trade	28,917,219.00	0.04%
30	Road Safety	21,761,772.00	0.03%
31	Housing and Settlement	21,189,051.00	0.03%
33	Sports	3,914,591.00	0.01%
34	Drugs and Alcohol Abuse	877,928.00	0.001%
		<b>70,672,152,784.05</b>	

The amount spent on projects in Kenya (**KES 70.7 billion**) during the year increased by 11% compared to the amount spent in the previous year (**KES 63.6 billion**). Advocacy and empowerment, informal sector and environment sectors recorded the highest percentage growth as per **Table 2.5**. In contrast, the amounts spent in animal welfare, housing and settlement, environment sectors declined the most compared to the previous year.

**Table 2.5: Comparative Utilisation of Funds in Kenya per Sector (KES)**

NO	SECTORS	FY 2020/21	FY 2019/20	Growth
1	Advocacy and Empowerment	95,066,384.45	3,463,132.00	2645%
2	Informal Sector	340,959,836.94	129,461,263.00	163%
3	Development	99,922,170.36	45,173,405.00	121%
4	Religion	90,040,751.25	41,802,648.00	115%
5	ICT	59,146,156.86	28,218,990.00	110%
7	Refugees	3,838,523,004.50	1,897,728,484.00	102%
8	Environment	3,151,413,995.39	1,714,201,941.00	84%
6	Information	157,541,934.90	103,050,491.00	53%
9	Others (Multi-sectoral)	2,457,378,597.23	1,661,349,702.00	48%
10	Relief/Disaster Management	7,706,803,604.38	5,286,089,064.00	46%
11	Culture	59,068,921.00	40,892,964.00	44%
12	Water and Sanitation	3,320,873,939.51	2,393,214,577.00	39%
13	Disability	615,982,185.87	449,622,989.00	37%
14	Welfare	841,580,234.92	615,916,411.00	37%
32	Children	10,390,191,625.88	8,525,350,529.00	22%
15	Micro-Finance	522,449,578.41	430,060,435.00	21%
16	Agriculture	4,097,964,039.69	3,385,393,860.00	21%
17	Trade	28,917,219.00	25,775,564.00	12%
18	Old Age Care	148,938,908.83	137,263,100.00	9%
19	Research	2,147,767,140.90	2,115,894,213.00	2%
20	Health	20,421,957,673.70	20,949,289,110.00	-3%
21	Sports	3,914,591.00	4,365,576.00	-10%
22	Youth	1,358,054,273.14	1,526,603,724.00	-11%
23	Human Rights	91,681,100.76	103,547,263.00	-11%
24	Peace Building	1,064,913,313.45	1,227,228,918.00	-13%
25	Capacity Building	144,300,604.77	175,911,402.00	-18%
26	Gender	939,391,005.95	1,180,160,982.00	-20%
27	Energy	99,830,001.00	134,823,813.00	-26%
28	Education	5,084,364,382.57	7,077,041,727.00	-28%
29	Governance	1,146,736,570.44	1,680,608,623.00	-32%
30	Road Safety	21,761,772.00	49,756,743.00	-56%
31	Drug and Alcohol Addiction	877,928.00	2,145,292.00	-59%
32	Animal Welfare	102,650,286.00	331,211,579.00	-69%
33	Housing and Settlement	21,189,051.00	183,452,766.00	-88%

### 2.3.3 Counties of Operation

NGOs are required by the Act to indicate their counties of operation at the point of registration. It is also a requirement for them to declare the counties where they implemented projects in their annual reports.

### 2.3.4 Counties of operations for newly registered NGOs

The most preferred county of operation was Nairobi with 149 followed by Kisumu with 72 and Mombasa County with 69 organisations. The **Table 2.7** below illustrates the distribution of newly registered NGOs per county during the year.

**Table 2. 6: Newly registered NGOs-preferred counties of operations**

No.	County	No. Of Organisations	No.	County	No. Of Organisations
1	Nairobi	149	25	Busia	18
2	Kisumu	72	26	Kitui	17
3	Mombasa	69	27	Muranga	17
4	Kajiado	49	28	Nyamira	16
5	Machakos	47	29	Tana River	16
6	Kiambu	44	30	Bungoma	15
7	Homa Bay	40	31	Samburu	15
8	Kilifi	40	32	Marsabit	14
9	Nakuru	37	33	Baringo	12
10	Siaya	35	34	Kericho	12
11	Kakamega	26	35	Laikipia	12
12	Kisii	26	36	Taita-Taveta	12
13	Migori	26	37	Tharaka Nithi	12
14	Garissa	24	38	Bomet	11
15	Meru	24	39	Elgeyo-Marakwet	10
16	Makueni	22	40	Kirinyaga	10
17	Nyeri	21	41	Lamu	9
18	Turkana	21	42	Trans-Nzoia	9
19	Uasin Gishu	21	43	West Pokot	9
20	Wajir	21	44	Embu	8
21	Isiolo	19	45	Nyandarua	8
22	Kwale	19	46	Vihiga	8
23	Mandera	19	47	Nandi	5
24	Narok	19			

### 2.3.5 Project Implementation per Counties

A total of 1,388 NGOs reported to have implemented projects in Nairobi County, followed by Kisumu with 503, Kiambu 458, and Nakuru 412. It is notable that some NGOs implemented projects in more than one county. Table 2.7 below shows the presence of NGOs in all the 47 counties.

**Table 2.7: Project Implementation per Counties**

No.	County	No. of NGOs with projects	No.	County	No. of NGOs with projects
1	Nairobi	1388	25	Trans-Nzoia	177
2	Kisumu	503	26	Vihiga	174
3	Kiambu	458	27	Kwale	167
4	Nakuru	412	28	Baringo	164
5	Kajiado	392	29	Isiolo	164
6	Machakos	355	30	Laikipia	158
7	Kakamega	336	31	Embu	150
8	Mombasa	333	32	Nyamira	142
9	Homa Bay	311	33	Marsabit	135
10	Siaya	290	34	Kericho	130
11	Kilifi	246	35	Nyandarua	128
12	Bungoma	234	36	Mandera	126
13	Busia	233	37	Nandi	124
14	Makueni	227	38	Wajir	124
15	Turkana	227	39	Samburu	114
16	Migori	224	40	Tharaka Nithi	111
17	kisii	220	41	Kirinyaga	110
18	Meru	207	42	Bomet	107
19	Narok	206	43	West Pokot	105
20	Muranga	198	44	Elgeyo-Marakwet	98
21	Nyeri	194	45	Taita-Taveta	97
22	Garissa	193	46	Tana River	95
23	Kitui	192	47	Lamu	90
24	Uasin Gishu	186			

### 2.3.6 Leading NGOs in Utilisation of Funds on Projects

This section provides an analysis of declaration by NGOs on project expenditure as indicated in the **Table 2.8** and **Table 2.9** below.

**Table 2.8: Leading International NGOs in Utilisation of Funds on Projects**

NO	Name of NGO	Fund Spent In Kenya (KES)
1	COMPASSION INTERNATIONAL INC.	4,695,300,886.00
2	WORLD VISION KENYA	4,686,621,115.88
3	AMREF HEALTH AFRICA IN KENYA	3,738,018,256.00
4	GIVEDIRECTLY KENYA	2,870,358,943.00
5	THE AFRICAN ACADEMY OF SCIENCES(AAS)	2,102,639,959.90
6	PATHFINDER INTERNATIONAL	1,131,752,029.40
7	CHURCH WORLD SERVICE AND WITNESS	1,033,437,755.27
8	WORLD WIDE FUND FOR NATURE KENYA (WWF-KENYA)	1,004,782,762.00
9	CHILDFUND KENYA	906,365,202.00
10	WINDLE INTERNATIONAL -KENYA	884,505,257.00
11	QATAR CHARITY	834,388,483.00
12	LUTHERAN WORLD FEDERATION DEPARTMENT FOR WORLD SERVICES	834,071,908.94
13	MERCY CORPS	826,298,588.80
14	PROGRAMME FOR APPROPRIATE TECHNOLOGY IN HEALTH (PATH)	760,405,416.00
15	DAVID SHELDRIK WILDLIFE TRUST	740,969,839.00
16	DANISH REFUGEE COUNCIL	674,032,324.00
17	FAMILY HEALTH INTERNATIONAL (FHI 360) / KENYA	657,090,770.00
18	SAVE THE CHILDREN INTERNATIONAL (KENYA)	624,076,833.00
19	I CHOOSE LIFE AFRICA	577,369,144.00
20	CENTRALE HUMANITAIRE MEDICO - PHARMACEUTIQUE	564,802,328.00
21	IMA WORLD HEALTH	549,891,554.00
22	ELIZABETH GLASER PEDIATRIC AIDS FOUNDATION	459,427,875.00
23	ISLAMIC RELIEF-KENYA	458,923,787.77
24	GERMAN AGRO ACTION	454,657,735.00
25	SHINING HOPE FOR COMMUNITIES	444,362,934.00
26	AFRICAN WILDLIFE FOUNDATION	433,751,621.00
27	DIRECT AID	426,503,855.00
28	INTERNATIONAL RESCUE COMMITTEE	414,527,839.88
29	POPULATION SERVICES INTERNATIONAL KENYA	352,732,033.53
30	MISSIONS OF HOPE INTERNATIONAL	344,652,774.01
31	CHRISTIAN AID KENYA	339,875,820.00
32	MEDECINS SANS FRONTIERS - FRANCE	326,010,596.00
33	GLOBAL PROGRAMS FOR RESEARCH & TRAINING	304,222,426.23
34	MARIE STOPES KENYA	300,610,171.00
35	HELPING HAND FOR RELIEF AND DEVELOPMENT	279,584,073.89
36	AVSI FOUNDATION	279,494,244.29
37	HAND IN HAND EASTERN AFRICA	272,405,889.56
38	AGRICULTURAL COMMODITIES DEVELOPMENT INTERNATIONAL VOLUNTARY COMMUNITY ASSOCIATIONS	266,774,278.00
39	PRACTICAL ACTION	265,993,641.00
40	AFRICAN WOMENS DEVELOPMENT AND COMMUNICATION NETWORK (FEMNET)	252,342,956.35
41	WASHINGTON STATE UNIVERSITY - GLOBAL HEALTH KENYA	249,498,658.00
42	ACTION AGAINST HUNGER KENYA	222,749,119.00



NO	Name of NGO	Fund Spent In Kenya (KES)
43	KICKSTART INTERNATIONAL INC. KENYA	219,727,000.00
44	PHARMACCESS FOUNDATION	213,348,509.70
45	THE GLOBAL DEVELOPMENT INCUBATOR INC	212,237,661.40
46	THE BROOKE HOSPITAL FOR ANIMALS EAST AFRICA	209,504,821.00
47	INTERNATIONAL CENTRE FOR REPRODUCTIVE HEALTH	198,674,460.02
48	VETERINAIRES SANS FRONTIERES SUISSE/KENYA	192,861,919.00
49	RELIEF, RECONSTRUCTION AND DEVELOPMENT ORGANISATION	175,983,790.00
50	FORUM CIV	175,418,357.00

**Table 2.9: Leading National NGOs in Utilisation of Funds on Projects**

NO	Name of NGO	Fund Spent In Kenya (KES)
1	CENTRE FOR HEALTH SOLUTIONS - KENYA	2,507,249,265.00
2	AGENCY FOR TECHNICAL CO-OPERATION AND DEVELOPMENT KENYA (ACTED-KENYA)	1,126,652,370.06
3	SOS CHILDREN'S VILLAGE KENYA	998,847,384.00
4	POPULATION SERVICES KENYA	876,657,056.00
5	IMPACT RESEARCH AND DEVELOPMENT ORGANISATION	415,175,248.00
6	AFRICAN MISSION HEALTHCARE - KENYA	409,764,166.00
7	MKOMANI CLINIC SOCIETY	379,082,918.00
8	LVCT HEALTH	358,263,772.46
9	LWALA COMMUNITY HEALTH CENTRE	288,817,330.00
10	CENTER FOR INTERNATIONAL HEALTH, EDUCATION AND BIOSECURITY -KENYA	268,152,681.00
11	RURAL AGENCY FOR COMMUNITY DEVELOPMENT AND ASSISTANCE (RACIDA)	261,688,629.00
12	MARKET DEVELOPMENT TRUST	228,415,687.00
13	NOMADIC ASSISTANCE FOR PEACE AND DEVELOPMENT	221,265,899.00
14	ACTION AFRICA HELP KENYA	210,517,687.00
15	HOPE WORLDWIDE KENYA	187,491,630.00
16	PASTORALIST COMMUNITY INITIATIVE DEVELOPMENT AND ASSISTANCE	182,293,681.00
17	MAINYOITO PASTORALIST INTEGRATED DEVELOPMENT ORGANISATION	180,879,095.00
18	HEALING FOUNTAIN CENTRE	172,378,612.00
19	MAAHAD DAAWAH ORGANISATION	165,379,742.00
20	BEACON OF HOPE	156,388,453.00
21	LOTUS KENYA ACTION FOR DEVELOPMENT ORGANISATION	148,226,351.00
22	ARID LANDS DEVELOPMENT FOCUS, KENYA (ALDEF-KENYA)	143,400,984.00
23	WOMEN FIGHTING AIDS IN KENYA (WOFAK)	136,741,873.00
24	CARE FOR HIV/AIDS ORGANISATION	136,134,186.00
25	KENYA AIDS NGO'S CONSORTIUM	135,740,849.00
26	ASSOCIATION FOR THE PHYSICALLY DISABLED OF KENYA	130,361,082.00
27	BIBLE TRANSLATION AND LITERACY (E.A)	130,088,703.00
28	SUSTAINABLE AGRICULTURE COMMUNITY DEVELOPMENT PROGRAM	129,155,379.55
29	LAKE REGION DEVELOPMENT PROGRAM	125,242,809.00
30	COMMUNITY RESEARCH IN ENVIRONMENT AND DEVELOPMENT INITIATIVES	122,151,187.00
31	MUSLIM EDUCATION AND WELFARE ASSOCIATION	115,350,609.00
32	GIRL CHILD NETWORK	111,453,957.02

NO	Name of NGO	Fund Spent In Kenya (KES)
33	AGRICULTURE IMPROVEMENT SUPPORT SERVICES	110,849,723.01
34	PIONEER CHILD DEVELOPMENT PROGRAMME	107,955,063.23
35	KENYA LEGAL AND ETHICAL ISSUES NETWORK ON HIV/AIDS	102,480,286.00
36	RESOURCE CONFLICT INSTITUTE	100,707,311.00
37	SIGHT SAVERS INTERNATIONAL (ROYAL COMMONWEALTH SOCIETY FOR THE BLIND)	99,647,335.00
38	UNIVERSITY OF WASHINGTON GLOBAL ASSISTANCE PROGRAM KENYA	99,352,192.00
39	PASTORALIST GIRLS INITIATIVE	97,510,724.00
40	JOYFUL WOMEN ORGANISATION	95,583,745.00
41	KENYA HUMAN RIGHTS COMMISSION	95,264,209.00
42	CENTRAL RIFT COMMUNITY DEVELOPMENT PROGRAM	92,395,317.00
43	KENYA GOOD NEIGHBORS	90,616,803.34
44	CENTRE FOR RIGHTS EDUCATION AND AWARENESS	89,265,120.00
45	FEED THE CHILDREN KENYA	87,573,196.00
46	HELPAGE INTERNATIONAL	83,077,333.44
47	UJAMAA NA WATOTO WENYE HAKI INITIATIVE	82,284,409.00
48	KESHO KENYA	81,165,814.00
49	MT.KILIMANJARO CHILD DEVELOPMENT PROGRAMME	78,353,390.00
50	WOMANKIND KENYA	77,294,944.00

### 2.3.7 Leading Sector Players

This section provides information on expenditure for the leading players, in each sector based on the annual reports received. Table 2.10 below illustrates further details.

**Table 2.10: Leading Sector Players 2020/21**

	ORGANISATION	AMOUNT
<b>HEALTH</b>		
1	AMREF HEALTH AFRICA IN KENYA	2,458,425,122.00
2	CENTRE FOR HEALTH SOLUTIONS - KENYA	2,001,929,182.00
3	PATHFINDER INTERNATIONAL	1,131,752,029.40
4	POPULATION SERVICES KENYA	876,657,056.00
5	PROGRAMME FOR APPROPRIATE TECHNOLOGY IN HEALTH (PATH)	760,405,416.00
<b>EDUCATION</b>		
1	WINDLE INTERNATIONAL -KENYA	347,843,156.00
2	I CHOOSE LIFE AFRICA	313,561,269.00
3	MISSIONS OF HOPE INTERNATIONAL	194,334,501.00
4	CHILDFUND KENYA	159,173,196.00
5	ACTIONAID INTERNATIONAL-AFRICA REGIONAL OFFICE	131,233,331.00
<b>RELIEF/ DISASTER MANAGEMENT</b>		
1	GIVEDIRECTLY KENYA	2,870,358,943.00
2	WORLD VISION KENYA	1,972,645,177.99
3	AGENCY FOR TECHNICAL CO-OPERATION AND DEVELOPMENT KENYA (ACTED-KENYA)	453,357,056.00
4	MERCY CORPS	280,362,902.99
5	HELPING HAND FOR RELIEF AND DEVELOPMENT	226,662,338.41

ORGANISATION		AMOUNT
<b>CHILDREN</b>		
1	COMPASSION INTERNATIONAL INC.	4,412,180,028.00
2	WORLD VISION KENYA	922,797,476.77
3	SOS CHILDREN'S VILLAGE KENYA	808,888,077.00
4	CHILDFUND KENYA	462,211,851.96
5	SAVE THE CHILDREN INTERNATIONAL (KENYA)	310,313,879.00
<b>AGRICULTURE</b>		
1	WORLD VISION KENYA	269,352,706.25
2	AGRICULTURAL COMMODITIES DEVELOPMENT INTERNATIONAL VOLUN- TARY COMMUNITY ASSOCIATIONS	266,774,278.00
3	KICKSTART INTERNATIONAL INC. KENYA	219,727,000.00
4	MERCY CORPS	212,523,164.06
5	VETERINAIRES SANS FRONTIERES SUISSE/KENYA	186,331,615.00
<b>REFUGEES</b>		
1	CHURCH WORLD SERVICE AND WITNESS	952,108,745.87
2	LUTHERAN WORLD FEDERATION DEPARTMENT FOR WORLD SERVICES	750,664,718.00
3	DANISH REFUGEE COUNCIL	674,032,324.00
4	WINDLE INTERNATIONAL -KENYA	536,662,101.00
5	PEACE WINDS JAPAN	168,193,249.00
<b>ENVIRONMENT</b>		
1	WORLD WIDE FUND FOR NATURE KENYA (WWF-KENYA)	746,661,936.00
2	DAVID SHELDRICK WILDLIFE TRUST	740,969,839.00
3	AFRICAN WILDLIFE FOUNDATION	433,751,621.00
4	WORLD VISION KENYA	247,473,722.52
5	WETLANDS INTERNATIONAL	158,655,053.93
<b>WATER AND SANITATION</b>		
1	AMREF HEALTH AFRICA IN KENYA	916,712,193.00
2	WORLD VISION KENYA	482,998,913.23
3	AGENCY FOR TECHNICAL CO-OPERATION AND DEVELOPMENT KENYA (ACTED-KENYA)	246,755,765.00
4	GERMAN AGRO ACTION	227,328,867.50
5	SHINING HOPE FOR COMMUNITIES	147,722,416.00
<b>MULTI-SECTORAL</b>		
1	CENTRE FOR HEALTH SOLUTIONS - KENYA	487,467,798.00
2	AMREF HEALTH AFRICA IN KENYA	362,880,941.00
3	AFRICAN MISSION HEALTHCARE - KENYA	330,101,856.00
4	QATAR CHARITY	230,961,414.00
5	DIRECT AID	201,118,012.00
<b>GOVERNANCE</b>		
1	WORLD WIDE FUND FOR NATURE KENYA (WWF-KENYA)	165,599,439.00
2	WORLD VISION KENYA	124,329,153.05
3	KENYA HUMAN RIGHTS COMMISSION	95,264,209.00
4	FAMILY HEALTH INTERNATIONAL (FHI 360) / KENYA	90,782,450.92
5	RESOURCE CONFLICT INSTITUTE	65,351,956.00
<b>YOUTH</b>		
1	MERCY CORPS	196,205,328.66
2	CAP YOUTH EMPOWERMENT INSTITUTE - KENYA	157,899,925.00

	ORGANISATION	AMOUNT
3	WORLD VISION KENYA	137,996,166.38
4	AVSI FOUNDATION	134,660,500.00
5	CHILDFUND KENYA	90,318,897.00
<b>PEACE BUILDING</b>		
1	PACT INC	162,437,517.00
2	MERCY CORPS	137,207,193.09
3	LIFE AND PEACE INSTITUTE	127,301,440.00
4	RELIEF, RECONSTRUCTION AND DEVELOPMENT ORGANISATION	94,703,949.00
5	REACH ALTERNATIVES (REALs)	54,165,174.00
<b>GENDER</b>		
1	AFRICAN WOMENS DEVELOPMENT AND COMMUNICATION NETWORK (FEMNET)	192,339,602.61
2	UJAMAA NA WATOTO WENYE HAKI INITIATIVE	78,090,909.00
3	FORUM CIV	59,139,598.58
4	AKILI DADA	51,175,624.00
5	EQUALITY NOW	48,758,998.00
<b>WELFARE</b>		
1	THE BROOKE HOSPITAL FOR ANIMALS EAST AFRICA	209,504,821.00
2	QATAR CHARITY	109,621,946.00
3	DIRECT AID	107,319,907.00
4	INTERNATIONAL NGO SAFETY ORGANISATION	60,149,563.00
5	FORUM FOR INTERNATIONAL CO-OPERATION	43,291,513.00
<b>MICROFINANCE</b>		
1	MAINYOITO PASTORALIST INTEGRATED DEVELOPMENT ORGANISATION	151,367,843.00
2	THE BOMA PROJECT	82,033,657.00
3	JOYFUL WOMEN ORGANISATION	34,524,672.00
4	QATAR CHARITY	34,278,920.00
5	CENTRAL RIFT COMMUNITY DEVELOPMENT PROGRAM	33,362,281.00
<b>DISABILITY</b>		
1	HEALING FOUNTAIN CENTRE	172,378,612.00
2	ASSOCIATION FOR THE PHYSICALLY DISABLED OF KENYA	130,361,082.00
3	CHESHIRE DISABILITY SERVICES KENYA	76,234,725.00
4	SENSE INTERNATIONAL EAST AFRICA	72,303,814.00
5	THE ACTION FOUNDATION	21,615,327.00
<b>CAPACITY BUILDING</b>		
1	THE GLOBAL DEVELOPMENT INCUBATOR INC	30,986,137.88
2	COMMUNITY ROAD EMPOWERMENT	26,577,901.00
3	SEEDS OF PEACE AFRICA INTERNATIONAL	18,705,901.00
4	TURKANA PASTORALISTS DEVELOPMENT ORGANISATION	14,332,753.00
5	FEED THE CHILDREN KENYA	12,123,577.00
<b>ICT</b>		
1	WE EFFECT	21,687,323.00
2	COMPUTERS FOR SCHOOLS KENYA	19,594,998.00
3	VIAFRICA KENYA FOUNDATION	3,507,172.00
4	ONE GIRL CAN KENYA	2,755,840.00
5	CHEPKITALE INDIGENOUS PEOPLE DEVELOPMENT PROJECT (CIPDP)	2,321,394.00

	ORGANISATION	AMOUNT
<b>ANIMAL WELFARE</b>		
1	AFRICA NETWORK FOR ANIMAL WELFARE	58,392,860.00
2	KENYA NETWORK FOR DISSEMINATION OF AGRICULTURAL TECHNOLOGIES (KENDAT)	37,277,143.00
3	COMMUNITY INITIATIVE FACILITATION ASSISTANCE	5,803,175.00
4	SUPPORT FOR TROPICAL INITIATIVES ON POVERTY ALLEVIATION	1,177,108.00
<b>ENERGY</b>		
1	LOTUS KENYA ACTION FOR DEVELOPMENT ORGANISATION	99,830,001.00
<b>RELIGION</b>		
1	ISLAMIC RELIEF-KENYA	11,297,148
2	LIVING WATER SERVICE CENTRE	10,754,948
3	AFRICA MUSLIMS AGENCY - KENYA	7,900,000
4	KENYA MUSLIM CHARITABLE SOCIETY	7,500,000
5	MISSIONARIES OF THE POOR	2,203,458
<b>INFORMAL SECTOR</b>		
1	ISLAMIC RELIEF-KENYA	60,726,972.00
2	MISSIONS OF HOPE INTERNATIONAL	8,846,763.00
3	LIVING WATER SERVICE CENTRE	5,860,003.35
4	THE LIFE MINISTRY	4,412,861.00
5	JAMI IYATU TAALIMIL QURAN	3,146,294.00
<b>OLD AGE CARE</b>		
1	HELPAGE INTERNATIONAL	72,909,704.00
2	MAMA IBADO CHARITY	22,219,243.00
3	HABITAT FOR HUMANITY IN KENYA	17,094,806.00
4	URAFIKI COMMUNITY LINKAGE, MOBILIZATION AND SUPPORT PROGRAMME	7,634,825.00
5	AYUDA NINOS DE AFRICA ( i.e HELP FOR CHILDREN OF AFRICA) - KENYA	4,187,282.00
<b>INFORMATION</b>		
1	BIBLE TRANSLATION AND LITERACY (E.A)	126,333,496.00
2	THE INTERNATIONAL SERVICE FOR THE ACQUISITION OF AGRI -BIOTECH APPLICATIONS (ISAAA AFRICENTER)	16,171,413.00
3	MARKET DEVELOPMENT TRUST	3,544,985.00
4	EQUAL ACCESS INTERNATIONAL - EAST AFRICA	1,400,000.00
5	CARIS FOUNDATION INTERNATIONAL - KENYA	1,240,391.00
<b>DEVELOPMENT</b>		
1	WORLD WIDE FUND FOR NATURE KENYA (WWF-KENYA)	55,916,661.00
2	THE GLOBAL DEVELOPMENT INCUBATOR INC	9,031,177.36
3	CENTRE FOR HEALTH AND EDUCATION PROGRAMMES	8,511,671.00
4	AFRICA MISSION SERVICES	7,902,041.00
5	INTERNATIONAL AID SERVICES - SWEDEN	7,187,022.00
<b>HOUSING AND SETTLEMENT</b>		
1	COMPASSION INTERNATIONAL INC.	10,737,167.00
2	WE EFFECT	8,123,465.00
3	AWARENESS AGAINST HUMAN TRAFFICKING	1,412,904.00
4	GETHSEMANE GARDEN OF HOPE FOR AFRICA INC	580,315.00
5	STAR OF HOPE INTERNATIONAL FOUNDATION	335,200.00

	ORGANISATION	AMOUNT
<b>TRADE</b>		
1	CUTS- CENTRE FOR INTERNATIONAL TRADE ECONOMICS AND ENVIRONMENT	14,281,340.00
2	HUMAN QUALITY ASSESSMENT SERVICES	11,642,743.00
3	WORLD FAIR TRADE ORGANISATION - AFRICA	2,993,136.00
<b>ADVOCACY AND EMPOWERMENT</b>		
1	CENTRE FOR RIGHTS EDUCATION AND AWARENESS	79,748,152.00
2	AWARENESS AGAINST HUMAN TRAFFICKING	9,811,035.00
3	KUHENZA FOR THE CHILDRENS FOUNDATION	3,326,802.00
4	KENYA GOOD NEIGHBORS	2,070,395.45
5	FRUITS OF HOPE AND DEVELOPMENT INITIATIVE	110,000.00
<b>RESEARCH</b>		
1	THE AFRICAN ACADEMY OF SCIENCES(AAS)	2,102,639,959.90
2	URBAN RESEARCH AND DEVELOPMENT CENTRE FOR AFRICA	17,494,592.00
3	HUMAN RIGHTS WATCH	11,001,327.00
4	AFRICA PLATFORM FOR SOCIAL PROTECTION	10,240,830.00
5	CENTRE FOR RESEARCH AND INNOVATIONS IN EAST AFRICA	5,931,878.00
<b>ROAD SAFETY</b>		
1	INSTITUTE FOR TRANSPORTATION & DEVELOPMENT POLICY	20,771,862.00
2	SAFE WAY RIGHT WAY	441,200.00
3	GRACE EMPOWERMENT ORGANISATION	409,900.00
4	AFRICA NEL CUORE	64,000.00
5	OPERATION ROAD SAFETY -KENYA (ORS)	40,000.00
<b>SPORTS</b>		
1	KICKOFF TO HOPE KENYA FOUNDATION	1,617,726.00
2	GLADS HOUSE	1,139,553.00
3	SWEDEN - MUTOMO PROJECTS INTERNATIONAL	357,950.00
4	HOPE FOR KIBERA CHARITY ORGANISATION	342,000.00
5	SPORTS AID AFRICA	222,462.00
<b>CULTURE</b>		
1	FORUM CIV	58,150,921.00
2	MY CHOSEN VESSELS INC.	800,000.00
3	AFRICAN CULTURAL REGENERATION INSTITUTE	100,000.00
4	DIGITAL DIVIDE RURAL LINKAGES ORGANISATION	18,000.00
<b>DRUG AND ALCOHOL ADDICTION</b>		
1	ALCOHOL AND DRUG ABUSE PREVENTION AND TREATMENT	651,415.00
2	SAVE LIVES INTERNATIONAL	120,000.00
3	THE LIFE WATER KENYA	106,513.00

### 2.3.8 NGOs' Contribution to the "Big Four" Agenda

The "Big Four" is an economic blueprint launched by the President of Kenya in 2017 to foster economic development and provide a solution to the various socio-economic emerging issues facing the nation. It spells out four initiatives: food security and nutrition security, Universal Health Coverage, affordable housing and manufacturing.

NGOs spent KES 24.6 billion in implementing projects related to the National development agenda. In particular:



- NGOs that implemented projects related to the Universal Health Coverage pillar reported to have spent KES 20.4 billion. These include: health education, training community health workers, HIV/AIDs, Population and Reproductive Health, mobilising communities to register for health coverage, equipping health facilities, providing pharmaceutical and non-pharmaceutical resources and responding to health emergencies;
- the NGOs spent KES 4.2 billion in implementing projects aligned to the food security and nutrition pillar. This includes the implementation of various interventions in agricultural research, financing, irrigation, provision of farm inputs and equipment, livestock breeding, training of farmers, nutrition sensitisation and distribution of food supplements; and
- the NGOs implementing projects associated to the manufacturing pillar and housing and settlement pillar reported to have spent KES 369.8 million and KES 21.2 million respectively.

### 2.3.9 Impact of COVID-19 on NGOs in Kenya

The year 2021 was against the backdrop of the pandemic, a survey was conducted to determine the impact of COVID-19 on the NGO sector. Self-administered questionnaires were distributed virtually to a population of 2,712 entities who had filed their returns for FY 2020/21 and 114 responses were received.

The study identified the initiatives undertaken by NGOs in combatting the pandemic within various fields i.e., how NGOs raise funds, innovations employed, the impact on operations and how they reached their beneficiaries during the pandemic.

The survey showed that 75% of the respondents were international NGOs while 25% were national. The sector of operations that dominated during the period were education (13%), followed by health and children at 9% each.

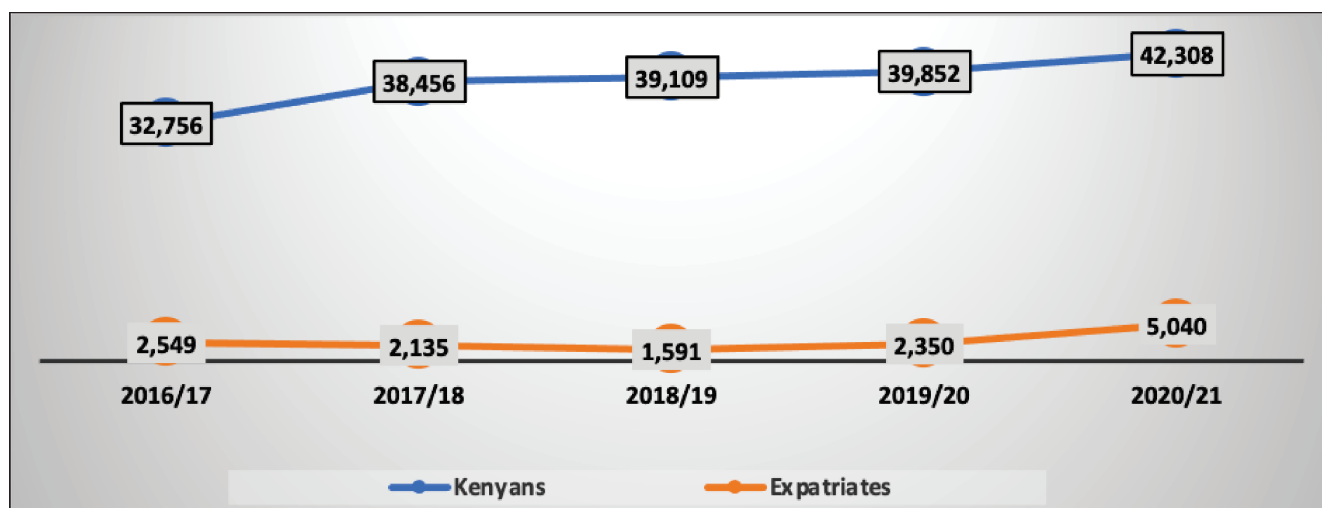
The NGO sector recorded a decline in their sources of funds, this may be attributed to a reduction in donor funding. NGOs had to employ new strategies for fundraising and reaching their beneficiaries; some of the strategies highlighted from the survey findings were digital media campaigns, sensitisation forums, road shows, drawings and church forums. The number of local volunteers also increased as they helped in distributing the food items, sensitisation of the community on the pandemic protection measures among other initiatives.

The endeavors show the role of the NGOs as the provider and resource facilitator in the country. The catalytic role of the NGO sector is evident in relations between the Government and its people.

### 2.3.10 Employment

The NGO sector engaged **91,372** employees resulting into an increase of **14 %** compared to the previous year. Majority of the employees **80,156 (89.4%)** were stationed in Kenya compared to **11,216 (10.6%)** stationed outside the country. Further analysis indicated that **47,348 (52 %)** employees were salaried while **44,024 (48 %)** were hired as volunteers/interns. Of the salaried employees, **42,400** were stationed in Kenya while 4,948 were based in other countries. The sector engaged **5,040** expatriates; **3,845** of them were based in Kenya and 1,195 in other countries.

Figure 2.6 illustrates the trend on employment in the sector.



The NGOs sector has been engaging volunteers in implementing their projects. This may be attributed to the nature of funding which may not sustain permanent employment. In the period under review, 44,024 volunteers were engaged with 37,756(86%) being Kenyans while 6,268 (14%) were foreign nationals. In addition, the sector engaged 38,097 volunteers and interns recording an increase of 15% over same period last year. **Figure 2.7** illustrates the trend on engagement of volunteers and interns in the sector.

Figure 2.7: Trend on Volunteers and Interns

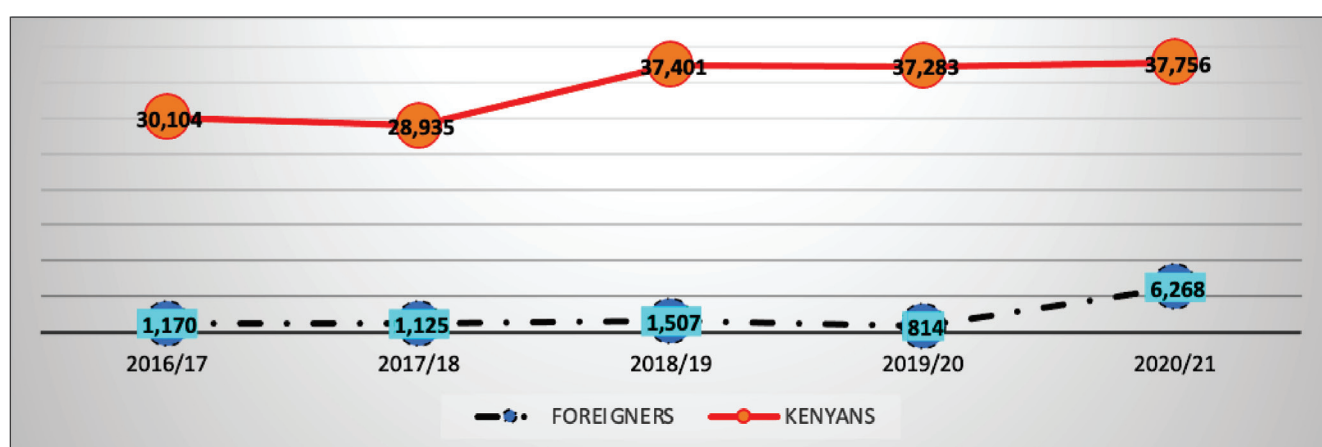


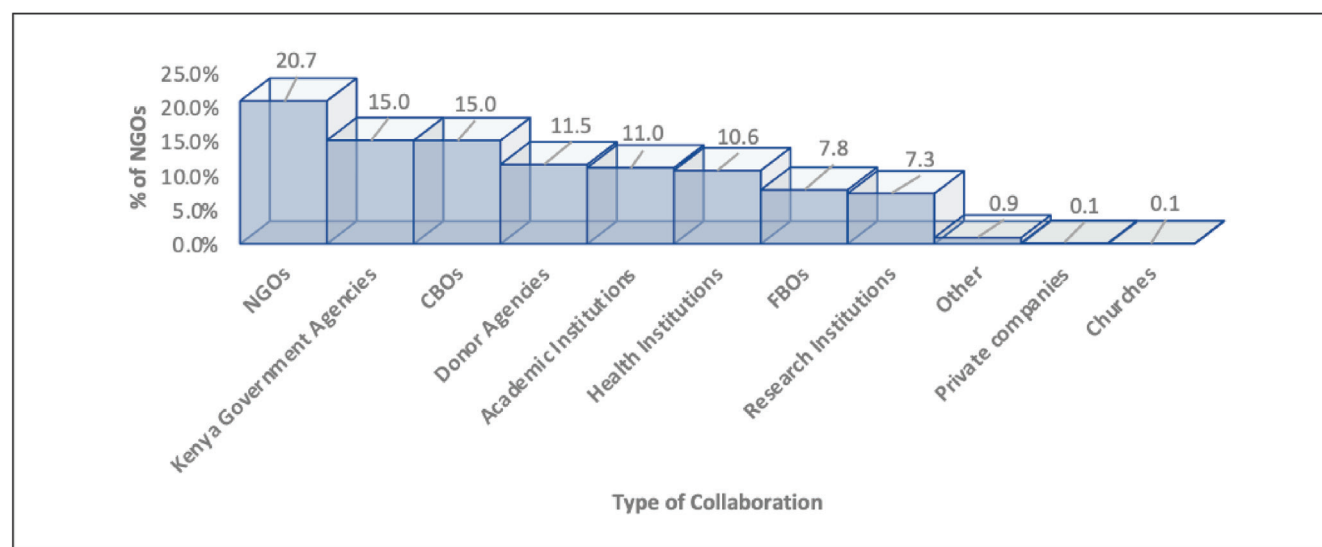
Table 2.11: Volunteers and Interns

FY	Stationed in Kenya		Stationed in other countries		Stationed in Kenya	
	Salaried				Volunteers and Interns	
	Kenyans	Expatriates	Expatriates	Expatriates	Kenyans	Foreigners
2016/17	30,472	1,880	2,284	669	30,104	1,170
2017/18	34,600	1,252	3,856	883	28,935	1,125
2018/19	32,868	652	6,241	939	37,401	1,507
2019/20	33,143	1,513	6,709	837	37,283	814
2020/21	38,555	3,845	3,753	1,195	37,756	6,268

### 2.3.11 Collaborations and Networking

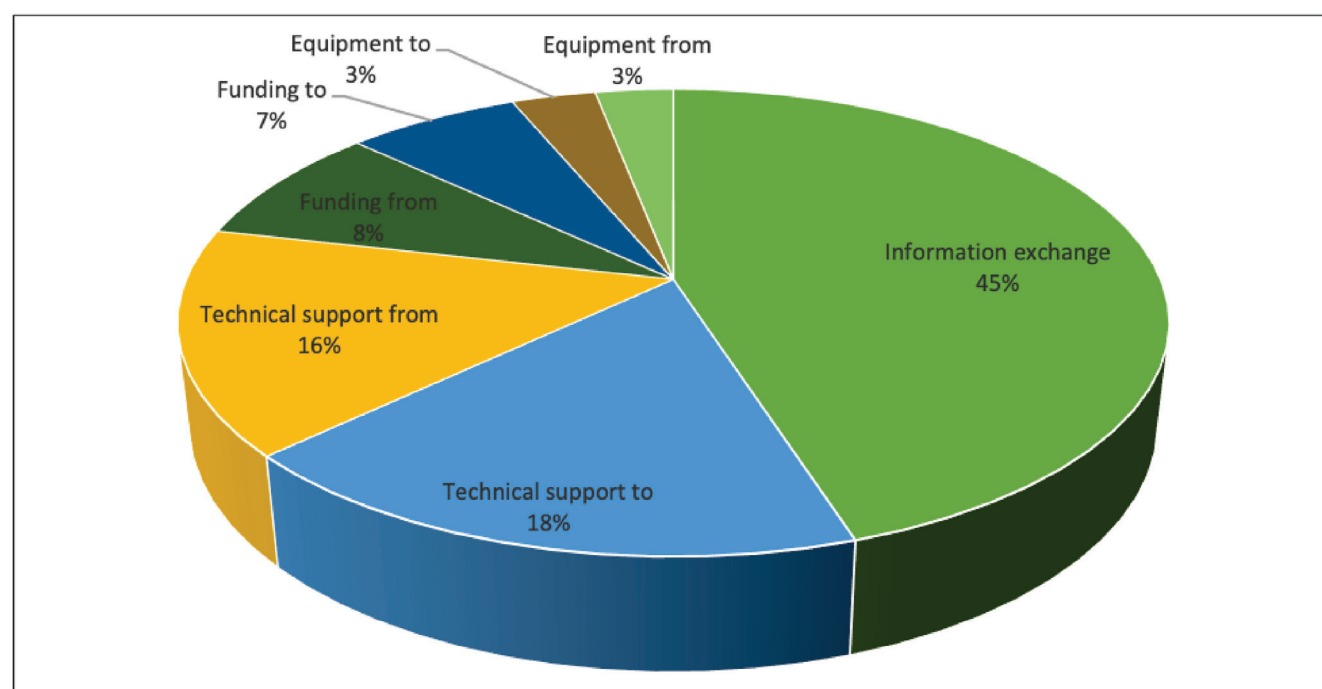
In reference to the NGOs who submitted returns during the year, 2,396 (88%) of them engaged in collaborations. The analysis showed that 20.7% of the NGOs engaged in collaboration with other NGOs, while 15.0% collaborated with Government agencies and CBOs. Donor agencies, academic and health institutions were at 11.5%, 11.0% and 10.6% respectively. Fewer NGOs collaborated with private companies and churches as illustrated in **Figure 2.9**.

**Figure 2. 9 Types of collaboration**



Majority of the networking and collaborations were through information exchange at 45% followed by technical support to partners and technical support from partners at 18% and 16% respectively. In addition, 8% of NGOs funded other NGOs while 7% received funding from their partners. Three per cent each gave out and received support in the form of equipment as illustrated in the **Figure 2.10**.

**Figure 2.10: Nature of collaborations**





### **CARE International (Kenya)**

CARE is an international NGO with local staff and community partners in 100 countries. We create local solutions to poverty and inequality, and we seek dignity for everyone every day and during times of crisis. These solutions have a broad range, from disaster response to food and nutrition to education and work for women and girls to healthy mothers and children. CARE puts women and girls at the center of everything we do because when they have equal access to resources, they lift their families and communities out of poverty. Our staff live where they work, which makes us effective at understanding the challenges they face. We have been doing this for 75 years, since World War II. It started with the world's first CARE Package® of food for the post-war hungry in Europe. Our work today is as important as ever, we believe that poverty and inequality are historic injustices that we can end within a generation, for good.

CARE International has been working in Kenya since 1968, and currently implements major programs in 20 out of 47 counties reaching approximately 2 million people per year. The programs align with national and county level priorities focusing on refugee assistance, health, water and sanitation, financial inclusion, adaptation to climate change, disaster risk reduction, agricultural value chains and humanitarian and emergency response.

## **You can do something to help change the life of a child in Salgaa**

World Vision Kenya is working with the community of Salgaa in Nakuru County to transform the lives of children faced with critical vulnerabilities including: Exposure to violence and sexual exploitation, lack of access to clean and safe water, lack of basic needs for good health and education due to poverty, among other challenges.

This is an opportunity for every Kenyan to partner with us in ensuring:

- Children in Salgaa are protected from violence and sexual exploitation through counselling and mentorship
- Every household in Salgaa has clean tap water right at their door step
- Women and youth in Salgaa have appropriate business skills and capital to earn a decent income for their children and family needs

**Join us today and be part of this journey of hope for Children in Salgaa**

**Dial \*483\*26#** to make a monthly or a one-time donation of any amount, from your M-Pesa

You can also send directly to Mpesa **Pay bill > 468963 > Account Salgaa**

To Donate Safaricom Bonga Points, **Dial \*126# > Pay Bill 468963 > Account Salgaa**



**World Vision**

**For enquiries call us on +254 732 126 100 or +254 711 086 000 Email us on: [iaf\\_kenya@wvi.org](mailto:iaf_kenya@wvi.org)**

**For more information: [www.inukaangaza.worldvision.or.ke](http://www.inukaangaza.worldvision.or.ke)**



## CHAPTER THREE

The chapter contains information on NGO funding for FY 2020/21. This includes sources of funds and expenditure for the year under review. It also focuses on the sustainability of the sector. A sector is considered as sustainable if it continues to fulfil its mission over time hence meeting the needs of its stakeholders, particularly the beneficiaries.

### 3.1 Funds Received

The NGOs sector in Kenya is largely donor reliant. They receive funds within and outside Kenya which they spend on various programmes, administrative expenses, staff emoluments, general administration and purchase of assets among other programmes. It is worth noting that an NGO may have not spent funds at the end of a reporting period, which are normally deferred to the next financial year.

The **2,712** NGOs that filed annual reports received **KES 138.4 billion** compared to the previous year where **2,816** NGOs received **KES 158.7 billion**.

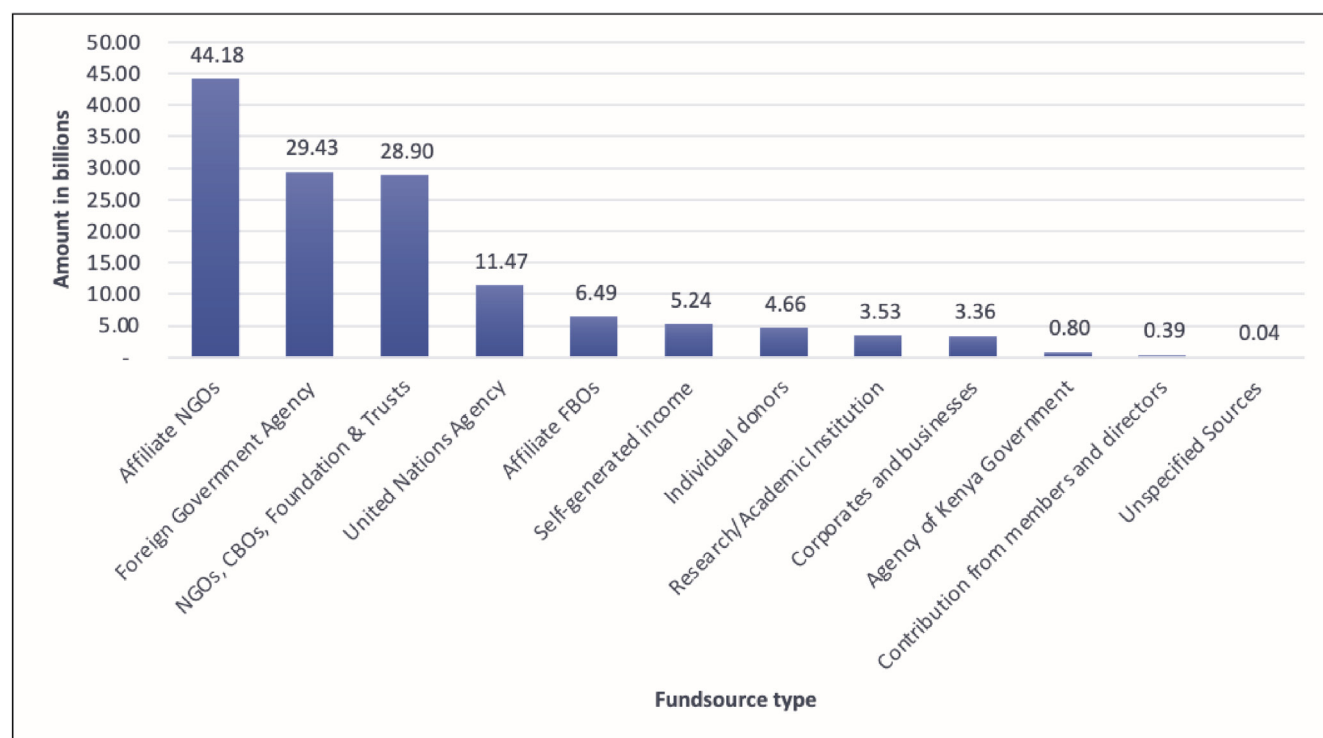
#### 3.1.1 Sources of Funds by donor type

The main sources of funds during the year were affiliates of NGOs at 31.9% followed by foreign government agencies, NGOs, CBOs, foundations and trusts at 21.2% each. Other sources of funds included; UN agencies at 8.3%, affiliate FBOs 4.7%, self-generated income 3.8%, Individual donors 3.4 %, research/academic institutions at 2.5%, corporates 2.4% and Kenya government agencies at 0.6%.

Affiliate FBOs recorded the highest growth (99.3%) followed by research/academic institutions (48.9%), while corporates recorded (45.2%) and Kenya government agencies at (8.9%). Contribution from members and directors recorded the highest at (70.0%) and those from unspecified sources declined by 50.91% as indicated in **Table 3.1**.

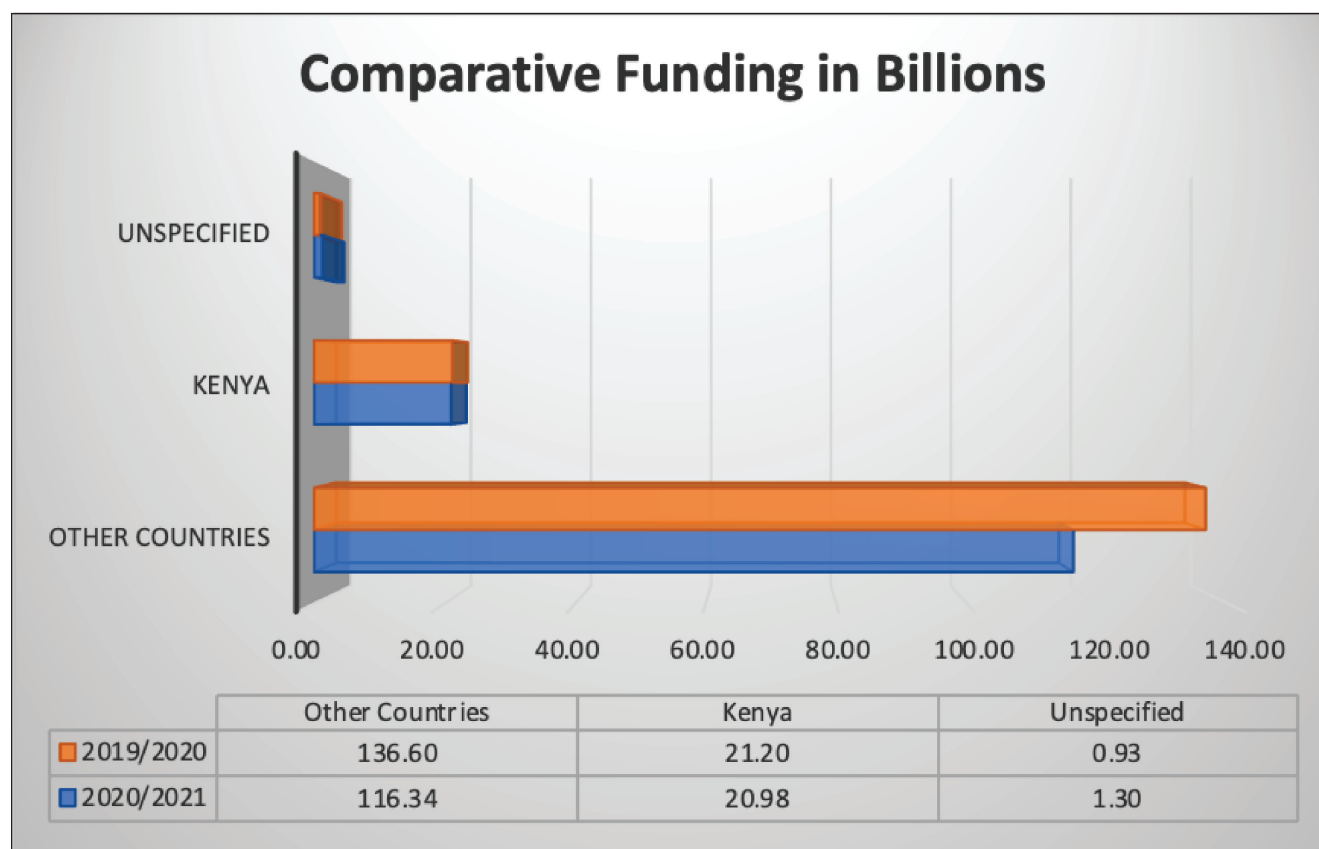
**Table 3.1: Sources of funds by donor type**

Fund source type	FY 2020/21		FY 2019/20		Growth over
	Amount (KES)	Contribution(%)	Amount (KES)	Contribution(%)	2019/20
Affiliate FBOs	6,491,240,982.16	4.7%	3,257,506,368	2.1%	+99.3%
Research/Academic Institution	3,526,410,304.00	2.5%	2,368,384,345	1.5%	+48.9%
Corporates	3,364,792,999.79	2.4%	2,317,220,671	1.5%	+45.2%
Agency of Kenya Government	796,894,703.00	0.6%	731,696,462	0.5%	+8.9%
Affiliate NGOs	44,176,594,856.16	31.9%	45,472,672,921	28.6%	-2.9%
United Nations Agency	11,467,481,421.81	8.3%	12,119,363,265	7.6%	-5.4%
NGOs, CBOs, Foundation & Trusts	28,901,702,498.36	20.9%	32,142,257,963	20.3%	-10.1%
Individual donors	4,664,952,105.45	3.4%	5,471,386,752	3.4%	-14.7%
Self-generated income	5,240,962,900.84	3.8%	7,447,510,989	4.7%	-29.6%
Foreign Government Agency	29,428,104,645.81	21.2%	46,001,567,692	29.0%	-36.0%
Unspecified Sources	44,112,675.00	0.03%	89,868,601	0.1%	-50.9%
Contribution from members and directors	390,130,644.25	0.3%	1,300,226,900	0.8%	-70.0%
<b>Total</b>	<b>138,493,380,736.64</b>	<b>100.0%</b>	<b>158,719,662,928</b>	<b>100%</b>	<b>-13%</b>

**Figure 3.1: Funds source type**



**Figure 3.2: Comparative Changes in Funds Received (FY 2019/20-2020/21)**



Based on the analysis in Figure 3.2 above, there is a clear inference that the sector is highly dependent on foreign funding. This does not promise a sustainable sector in the long run implying that internal sources of funds remain largely unexploited. Similarly, local funding reduced, implying that the previous local donors withdrew from supporting NGOs activities during the year.

### 3.1.2 Sources of Funds by continent

Most (43%) of the funds were received from North America followed by Europe at 33%. Funds received from Africa accounted for 20% while funds from Asia accounted for two per cent as indicated in **Table 3.4**.

**Table 3.4: Continental Distribution of Funds Received**

Continent	Amount (KES)	Percentage (%)
North America	59,463,429,262.81	43%
Europe	46,328,224,742.53	33%
Africa	28,237,251,574.35	20%
Asia	2,759,869,626.43	2%
Oceania	428,632,590.65	0.3%
South America	102,438,351.00	0.1%
Unspecified	1,299,935,676.41	1%
Total	138,619,781,824.19	100%

### 3.1.3 Leading NGOs by Funding

The following NGOs reported the highest amounts of funds received In FY 2020/21:

**Table 3.5: Leading International NGO by Funds Received**

No	Name of NGO	Amount (KES)
1	WORLD VISION KENYA	6,408,290,608.00
2	COMPASSION INTERNATIONAL INC.	5,329,594,246.00
3	AMREF HEALTH AFRICA IN KENYA	3,794,190,668.00
4	GIVEDIRECTLY KENYA	3,112,566,567.00
5	AMICI DEL MONDO WORLD FRIENDS - ONLUS	2,946,777,363.00
6	SAMARITANS PURSE INTERNATIONAL RELIEF	2,615,460,505.00
7	INTERNATIONAL MEDICAL CORPS	2,342,181,097.63
8	MEDECINS SANS FRONTIERES - HOLLAND ( ARTSEN ZONDER GRENZEN - HOLLAND)	1,790,172,648.00
9	DANISH REFUGEE COUNCIL	1,755,209,994.00
10	FAMILY HEALTH INTERNATIONAL (FHI 360) / KENYA	1,683,661,873.00
11	ACTION AFRICA HELP INTERNATIONAL	1,660,923,043.00
12	CHURCH WORLD SERVICE AND WITNESS	1,552,812,518.00
13	MERCY CORPS	1,512,260,009.00
14	ADVENTIST DEVELOPMENT AND RELIEF AGENCY INTERNATIONAL ( SOMALIA PROJECTS)	1,462,225,492.00
15	PROGRAMME FOR APPROPRIATE TECHNOLOGY IN HEALTH (PATH)	1,455,750,443.00
16	INTERNATIONAL RESCUE COMMITTEE	1,454,700,710.00
17	MEDICINS SANS FRONTIERS - SWITZERLAND	1,403,164,780.00
18	ISLAMIC RELIEF-KENYA	1,343,313,157.69
19	SAVE THE CHILDREN INTERNATIONAL (KENYA)	1,294,358,219.00
20	MARIE STOPES KENYA	1,283,515,961.00
21	ALIGHT KENYA	1,278,516,563.00
22	LUTHERAN WORLD FEDERATION DEPARTMENT FOR WORLD SERVICES	1,267,575,652.00
23	ELIZABETH GLASER PEDIATRIC AIDS FOUNDATION	1,230,780,029.00
24	MERCY USA FOR AID AND DEVELOPMENT KENYA	1,200,944,778.00
25	WORLD WIDE FUND FOR NATURE KENYA (WWF-KENYA)	1,094,214,508.00
26	CHILDFUND KENYA	1,061,838,256.00
27	VETERINAIRES SANS FRONTIERES (VSF-GERMANY)	1,037,860,772.00
28	RELIEF INTERNATIONAL - KENYA	1,013,196,070.00
29	WINDLE INTERNATIONAL -KENYA	999,142,641.00
30	MISSIONS OF HOPE INTERNATIONAL	992,490,038.00
31	MEDECINS SANS FRONTIERS - FRANCE	988,754,500.00
32	PATHFINDER INTERNATIONAL	911,865,626.57
33	SELF HELP AFRICA	903,503,690.00
34	GERMAN AGRO ACTION	847,336,349.00
35	ACTION AGAINST HUNGER - HORN & EASTERN AFRICA REGION	847,179,395.00
36	QATAR CHARITY	843,619,798.00
37	MEDECINS SANS FRONTIERES BELGIUM	793,130,993.00
38	SHINING HOPE FOR COMMUNITIES	782,271,595.00
39	I CHOOSE LIFE AFRICA	763,883,397.00
40	ASSOCIATION OF CHRISTIAN RESOURCE ORGANISATION SERVING SUDAN	740,967,650.00

No	Name of NGO	Amount (KES)
41	POPULATION SERVICES INTERNATIONAL KENYA	736,858,034.00
42	WASHINGTON STATE UNIVERSITY - GLOBAL HEALTH KENYA	693,933,135.00
43	CENTRALE HUMANAIRE MEDICO - PHARMACEUTIQUE	688,637,357.00
44	GLOBAL PROGRAMS FOR RESEARCH & TRAINING	661,434,629.00
45	AFRICAN WILDLIFE FOUNDATION	638,919,471.00
46	DIRECT AID	596,920,820.00
47	NUBA RELIEF REHABILITATION AND DEVELOPMENT ORGANISATION	596,785,795.00
48	AGRICULTURAL COMMODITIES DEVELOPMENT INTERNATIONAL VOLUNTARY COMMUNITY ASSOCIATIONS	582,249,909.00
49	VETERINAIRES SANS FRONTIERES SUISSE/KENYA	572,926,668.00
50	CHRISTIAN AID KENYA	568,191,833.00

**Table 3.6: Leading National NGO by Funds Received**

No	Name of NGO	Amount (KES)
1	CENTRE FOR HEALTH SOLUTIONS - KENYA	2,627,830,893.00
2	AGENCY FOR TECHNICAL CO-OPERATION AND DEVELOPMENT KENYA (ACTED-KENYA)	2,067,603,587.31
3	SOS CHILDREN'S VILLAGE KENYA	1,399,560,582.00
4	POPULATION SERVICES KENYA	1,386,220,454.00
5	LVCT HEALTH	1,289,271,721.00
6	IMPACT RESEARCH AND DEVELOPMENT ORGANISATION	910,244,776.00
7	MKOMANI CLINIC SOCIETY	655,282,290.00
8	UNIVERSITY OF WASHINGTON GLOBAL ASSISTANCE PROGRAM KENYA	635,555,882.00
9	AFRICAN MISSION HEALTHCARE - KENYA	607,475,259.00
10	MEDAIR EAST AFRICA	588,716,095.00
11	CENTER FOR INTERNATIONAL HEALTH, EDUCATION AND BIOSECURITY -KENYA	400,764,214.00
12	LWALA COMMUNITY HEALTH CENTRE	391,808,434.00
13	HOPE WORLDWIDE KENYA	387,359,251.00
14	RURAL AGENCY FOR COMMUNITY DEVELOPMENT AND ASSISTANCE (RACIDA)	366,730,721.00
15	CENTRE FOR RIGHTS EDUCATION AND AWARENESS	349,985,126.00
16	NOMADIC ASSISTANCE FOR PEACE AND DEVELOPMENT	312,548,338.00
17	HELPAE INTERNATIONAL	305,088,278.00
18	KENYA AIDS NGO'S CONSORTIUM	293,099,932.00
19	PASTORALIST COMMUNITY INITIATIVE DEVELOPMENT AND ASSISTANCE	282,812,464.00
20	FEED THE CHILDREN KENYA	282,501,068.00
21	KENYA HUMAN RIGHTS COMMISSION	267,722,084.00
22	MUSLIM EDUCATION AND WELFARE ASSOCIATION	265,151,073.00
23	BIBLE TRANSLATION AND LITERACY (E.A)	261,120,371.00
24	ACTION AFRICA HELP KENYA	257,402,146.00
25	COMMUNITY RESEARCH IN ENVIRONMENT AND DEVELOPMENT INITIATIVES	248,092,365.00
26	ASSOCIATION FOR THE PHYSICALLY DISABLED OF KENYA	242,683,189.00
27	KENYA LEGAL AND ETHICAL ISSUES NETWORK ON HIV/AIDS	229,160,942.00
28	SIGHT SAVERS INTERNATIONAL (ROYAL COMMONWEALTH SOCIETY FOR THE BLIND)	217,345,352.00
29	LEGAL ADVICE CENTRE (KITUO CHA SHERIA)	216,911,601.00
30	BEACON OF HOPE	216,059,128.00

No	Name of NGO	Amount (KES)
31	KENYA GOOD NEIGHBORS	214,941,202.00
32	FEDERATION OF WOMEN LAWYERS-KENYA	211,810,793.00
33	LOTUS KENYA ACTION FOR DEVELOPMENT ORGANISATION	210,659,966.00
34	ARID LANDS DEVELOPMENT FOCUS, KENYA (ALDEF-KENYA)	206,804,623.00
35	CARE FOR HIV/AIDS ORGANISATION	206,260,575.00
36	TURKANA PASTORALISTS DEVELOPMENT ORGANISATION	203,301,069.00
37	WOMEN FIGHTING AIDS IN KENYA (WOFAK)	200,130,811.00
38	AGRICULTURE IMPROVEMENT SUPPORT SERVICES	183,756,589.00
39	ACTION FOR SOCIAL AND ECONOMIC PROGRESS	172,216,925.00
40	THE PEOPLES ACTION FOR LEARNING NETWORK (PAL)	170,075,774.00
41	PASTORALIST GIRLS INITIATIVE	162,260,509.00
42	LIVING WATER SERVICE CENTRE	160,330,388.00
43	KENYA PAEDIATRIC RESEARCH CONSORTIUM	156,527,954.00
44	LAKE REGION DEVELOPMENT PROGRAM	154,317,564.00
45	GOLD STAR KENYA	149,106,319.00
46	MARKET DEVELOPMENT TRUST	141,018,161.00
47	SAFE WATER AND AIDS PROJECT	139,504,540.00
48	MAAHAD DAAWAH ORGANISATION	138,708,419.00
49	REFUGEE CONSORTIUM OF KENYA	138,193,529.00
50	CENTRE FOR THE STUDY OF ADOLESCENCE	138,182,542.00

## 3.2 Utilisation of Funds

NGOs utilise funds on various interventions in and outside the country. The funds were utilised to meet the organisations' charitable objectives and in line with donor guidelines. They spent these funds on various programmatic areas and other administrative expenses, outlined in the subsequent sub sections.

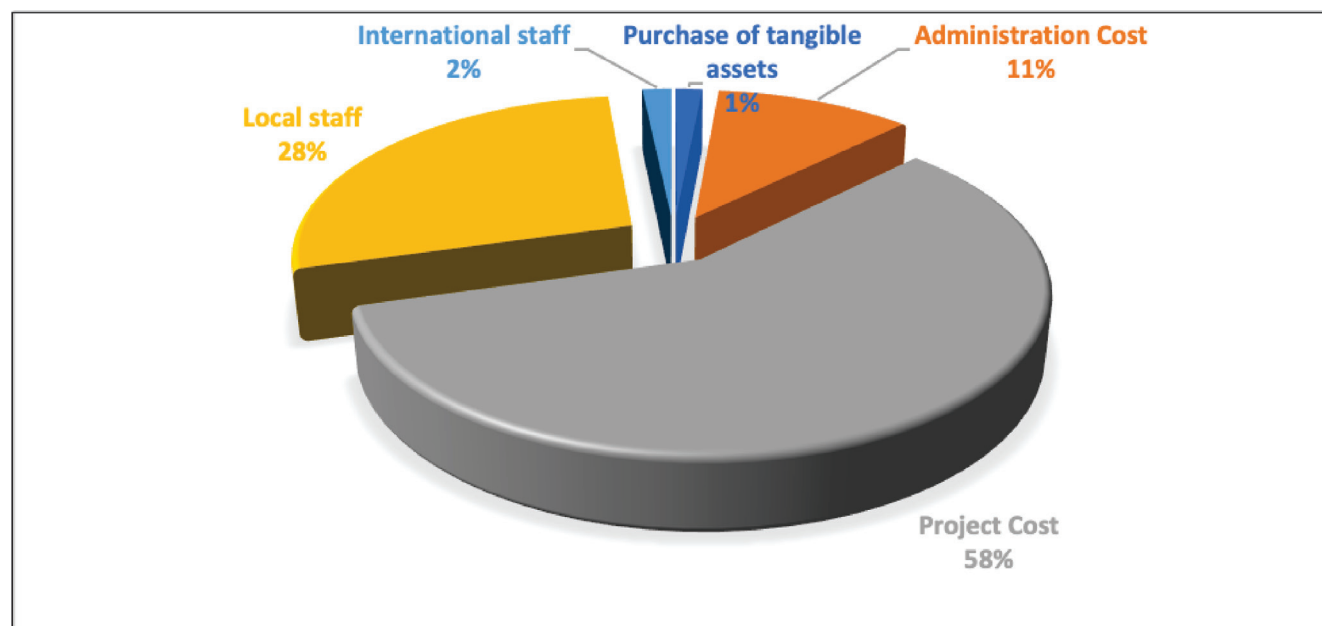
### 3.2.1 Expenditure Breakdown

During the year, NGOs spent **KES. 154.2 billion**, which is notably higher than the amount received (KES.138.4 billion). The previous year recorded a similar trend with the expenditure at KES 164.3 billion against KES158.7 billion received.

NGOs spent KES. 89 billion (58%) of the total expenditure on projects, followed by personnel emoluments KES. 45 billion (30%); (local staff being 28% while international staff were represented by 2%). Administration cost was KES. 17 billion (11%) while the purchase of tangible assets was KES 2 billion (1%) of the total expenditure.

**Table 3.7: Expenditure by NGOs (KES)**

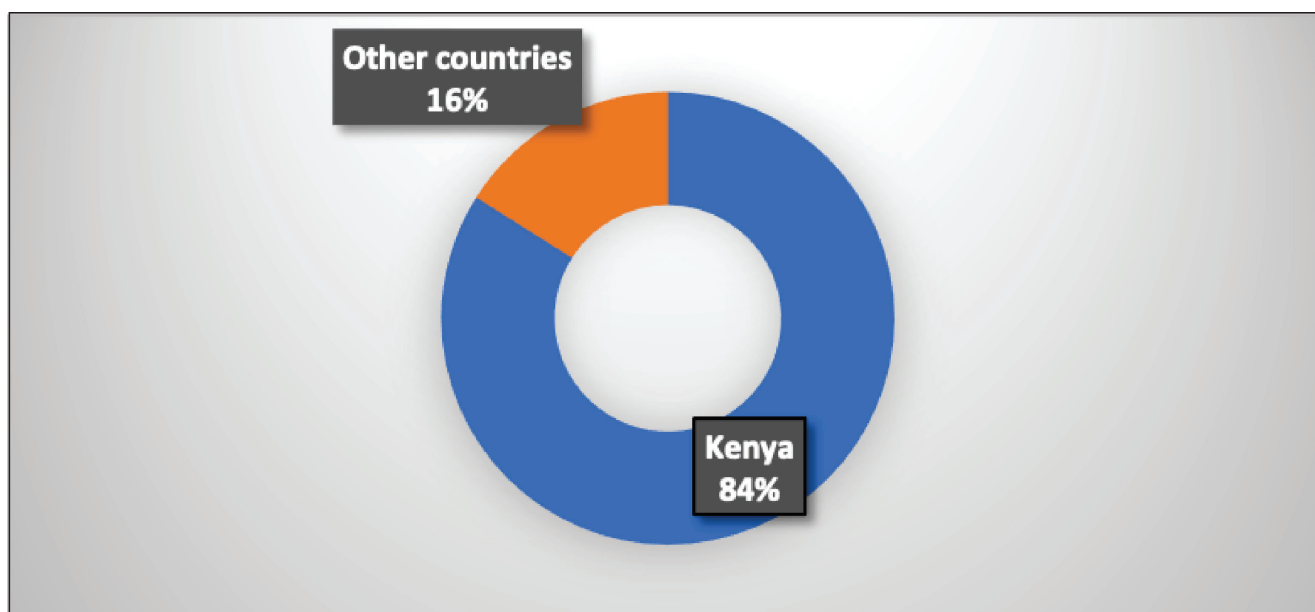
Expense line	Expenditure in Kenya	Expenditure in other countries	Total
Project Cost	73,033,024,365.64	16,409,356,088.17	89,442,380,453.81
Local staff	37,541,529,801.22	5,302,896,564.87	42,844,426,366.09
Administration Cost	15,204,559,357.05	1,924,682,588.95	17,129,241,946.00
International staff	1,591,702,477.26	946,511,926.20	2,538,214,403.46
Purchase of tangible assets	2,137,547,605.69	170,855,508.00	2,308,403,113.69
<b>TOTAL</b>	<b>129,508,363,606.86</b>	<b>24,754,302,676.19</b>	<b>154,262,666,283.05</b>

**Figure 3.3: Expenditure by NGOs**

### 3.2.2 Expenditure in Kenya and Other countries

The NGOs spent KES 129.5 billion (84%) of the funds in Kenya while those with regional presence spent KES 24.8 billion (16%) in other countries.

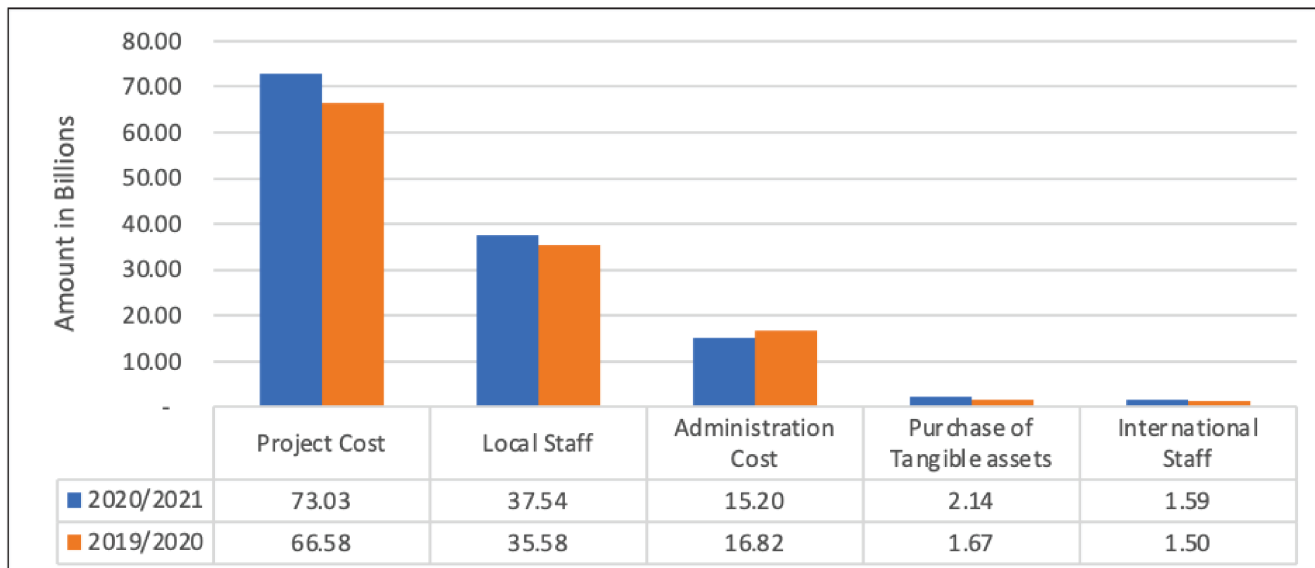
**Figure 3.4: Expenditure in Kenya and Other countries**



### 3.2.3 Utilisation of funds within Kenya

NGOs reported having spent a total of **KES 129.5 billion** during the year, **KES 73.0 billion** was utilised in project costs and **KES. 37.5 billion** in local staff emoluments as indicated in **Figure 3.5** below.

**Figure 3.5: Utilisation of Funds Within Kenya**

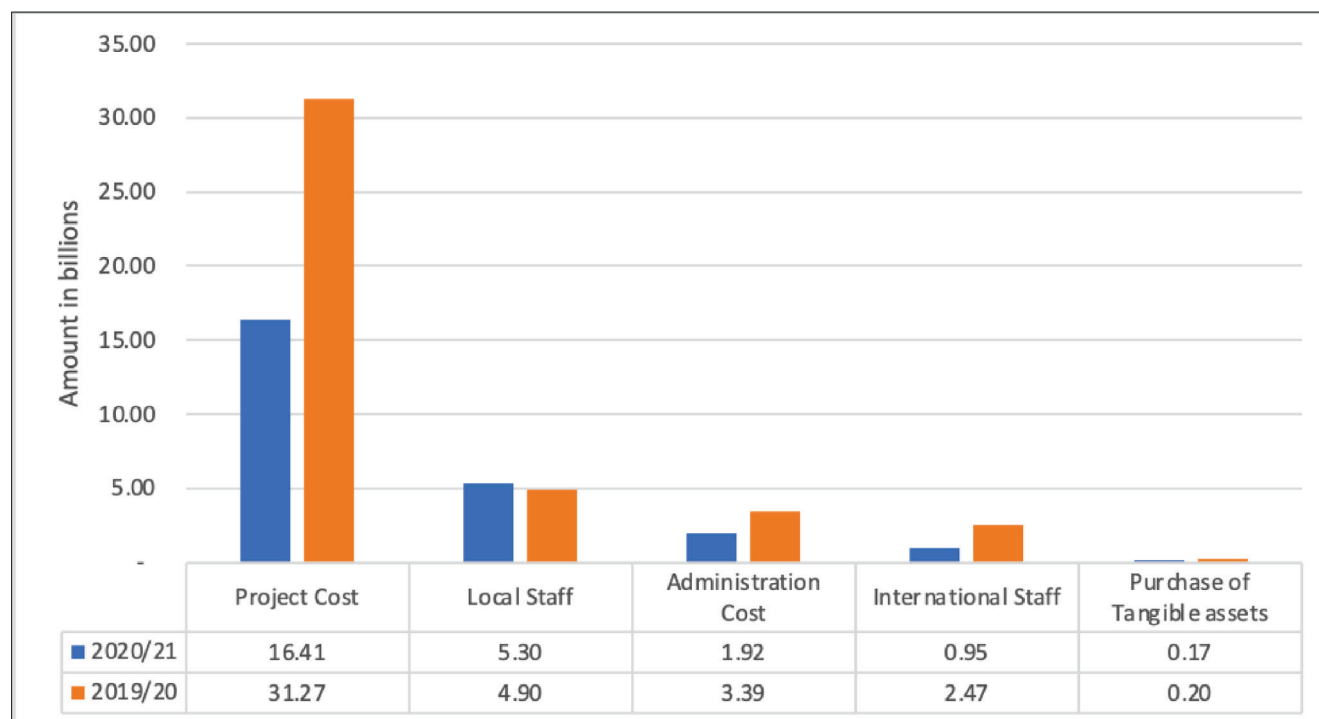




### 3.2.4 Utilisation of funds outside Kenya

NGOs reported to have spent a total of **KES 24.8 billion** during the year, **KES 16.4 billion** was utilised on projects and **KES 5.3 billion** on local staff emoluments as indicated in **Figure 3.6** below.

**Figure 3.6: Expenditure Outside Kenya**



## 3.3 Sector Sustainability

NGOs Sector sustainability is the ability of the sector to improve its overall institutional capacity to continue its activities among target population over an extended period of time, minimise financial vulnerability, develop diversified sources of institutional and financial support, and maximise impact by providing quality interventions (USAID, 2012). The index as a tool allows users to assess the political and economic developments over time that influence the viability of the NGO sector in a country. Various dimensions of the NGO sector are normally analysed in coming up with the Overall Sustainability Index (OSI). In assessing the sector sustainability in Kenya, this report adopted a CSO Sustainability Index developed by USAID.

The adaptation of the index was based on three interrelated dimensions: organisational capacity, financial viability and collaboration and networking with various indicators for each dimension.

This assessment involves scoring each indicator of a dimension and averaging these together for a preliminary dimension score. Since the dimensions had different indicators, scores for each indicator were averaged together to come up with the overall NGO sustainability index.

Further, the sustainability dimension scores were clustered into three stages: Sustainability Enhanced, Sustainability Evolving and Sustainability Impended. The Sustainability Enhanced stage, is the highest level of sustainability, corresponds to score between 70% and 100%; the Sustainability Evolving stage

corresponds to a score between 40% and 69.9%; and the lowest level of development, the Sustainability Impeded, to a score between 0% and 39.9%.

**Table 3.10: Sustainability dimensions**

Variable	Organisational capacity	Financial viability	Collaboration and networking
1.	NGOs governance	Diversity of income sources	Existence of information exchange
2.	NGOs staffing	Local support	Access to technical support
3.	ICT capacity	Self-generated income	Access to equipment support
4.		Ownership of Non-current asset	

A total of 2,712 organisations filed annual reports during the year; this analysis was based on a sample of 337 organisations that were randomly drawn at 95% confidence level from the NGOs that filed reports.

### 3.3.1 Summary findings

#### 3.3.1 Organisation Capacity

In assessing this dimension, the report addressed organisations' governance structures in terms of existence of a substantive board, separation of powers between the governance structures, distinct outlined functions between the Board and management. It also included the annual general meetings, number of staff engaged by the NGOs, the staff turnover, number of those trained within the year and lastly the ICT resources that were available to the NGOs.

##### 3.3.3 (a) NGO Governance

Governance of NGOs encompasses the process of developing strategic decisions, evaluating the performance, and ensuring that there is accountability and transparency within an organisation. This is only possible if there is an established board and management arm with distinct roles.

The analysis revealed that 8 % of the NGOs did not have distinct roles for the Board and management. Lack of separation of functions in an organisation leads to weak governance, lack of accountability and transparency which then poses an existential risk in the long run.

All NGOs are legally required to hold annual general meetings (AGMs) to review their past performance, present financial reports, appoint auditors, plan for the future and conduct elections. Ninety-four per cent (94%) of the organisations conducted AGMs within the year.

##### 3.3.3 (b) NGO Staffing

Employees engaged within the sector are hired on contractual basis due to the short-term nature of the projects. This implies that the sector certainly experiences a huge turnover which impacts negatively on the organisation resulting to lower sustainability levels. NGOs often engage volunteers/interns in their operations.

In the financial year 2020/21, 52% of the NGOs reported to have experienced a staff turnover. Some 47% reported to have invested in building the capacity of their staff by equipping them with relevant

skills through in-house trainings, seminars and workshops. Further, the analysis indicated that 48% of the organisations had engaged volunteers in their activities with 90.5% of them being locals while 9.5% were foreigners.

### **3.3.3 (c) ICT Capacity**

Many NGOs have access to web-based information management systems and use of modern software and advanced technologies in tracking results and managing their finances. They also use ICT to share information, make decisions, and manage their operations. NGOs, operating in remote areas, have limited access to ICT resource. During the year, 65% of the NGOs had computers while 47% had printers and 78% of them reported having access to internet.

### **3.3.2 Financial Viability**

Financial viability is the ability of an NGO to generate sufficient income and resources to meet its financial obligations. These analyses identified five indicators that are used to measure the financial viability; diversity of income sources, financial management systems, contributions received from the community, self-generated income and ownership of non- current assets. A further analysis on these factors is as outlined below:

#### **3.3.4 (a) Diversity of Income Sources**

Diversity of income sources ideally implies that an organisation has more than one donor. Half of the sampled organisations stated that they had received funds from more than one source during the year, although there was no guarantee of continued funding. This funding uncertainty increases the financial risk in the short term and affects the going concern aspect of the organisation in the long run. Some NGOs reported that they either relied on a single donor or depended on their directors' and/or members' contributions. The lack of diversity in sources of funds by NGOs could be attributed to lack of a fundraising strategy compounded by inadequate capacity by the NGOs in resource mobilisation and/or inertia to embrace non-traditional resource mobilisation strategies.

#### **3.3.4 (b) Local support**

Support from the local community is very key in the sustainability of a project. When the community is involved in a project, there is ownership of the project which leads to a successful project outcome, thereby guaranteeing its sustainability. The analysis revealed that 21% of the NGOs received support from the local community worth **KES 185.6 million**. Seventy-one per cent (71%) of the organisations received financial support amounting to **KES 132 million**. In-kind contributions were in form of labor at 23% and materials 6% valued at **KES 43.2 million** and **KES 10.3 million** respectively.

#### **3.3.4 (c) Self-Generated Income**

With the dwindling foreign aid experienced, the NGOs are gradually seeking to partially fund their work through income-generating activities. These activities might take the form of products for sale or hospitality services. The income-generating activity (IGA) might be part of the NGO's work, or might be done through a separate affiliated business. The proceeds earned are usually ploughed back in running the project thus achieving the self-sustenance.

In the year under review seven per cent of the NGOs reported generation of income from diverse activities such as: renting out buildings, provision of consultancy services in the area of research, farming, running of schools and hospitals among others. A total of **KES 706.8 million** was internally generated as an IGA. From this analysis the sector has demonstrated the possibility of venturing in innovative ways of generating income for sustaining themselves.

### 3.3.4 (d) Ownership of Non-Current Assets

Owning non-current assets is evidence that organisations that have invested in such assets may generate income thereby reducing dependency on non-reliable donor funding. Investment in securing productive assets, however, depends on access to non-designated or non-restricted funds.

The report indicated that 10.4% of the organisations own land and another 2.4% have invested in bonds.

### 3.3.3 Collaboration and Networking

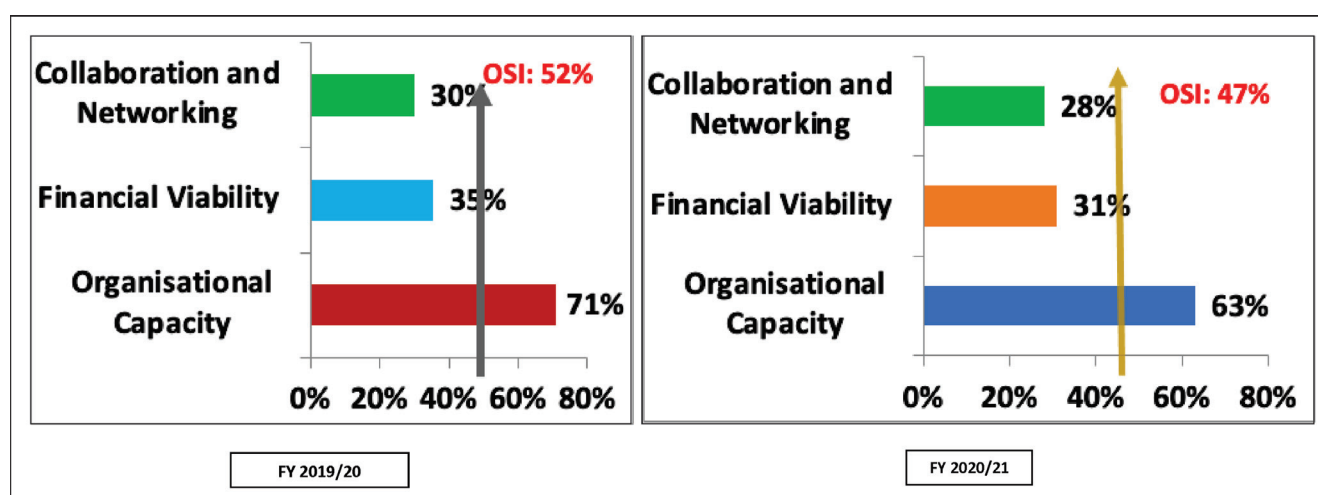
NGOs collaborate and network in the course of implementing their programmes. Through which they save on operational costs, improve efficiency and strengthen programmes.

In FY 2020/21 Fifty per cent (50%) of the organisations were engaged in information exchange with various institutions. Some 24% of the NGOs received technical support from partners and another 11% received equipment from partners.

## 3.4 Overall Sustainability Index

The overall sector sustainability index was at 47 % implying that the sector is at the evolving stage consistent with the prior years. However, the Overall Sustainability Index dropped from 52% in 2019/20. This could be attributed to the effects of the pandemic that saw reduced donor support.

**Figure 3.7: Overall Sustainability Index**



The dimensional analysis also took a similar trend from the previous year with the organisational capacity recording 63%, followed by financial viability at 31% and lastly collaboration and networking at 28%. In reference to the three dimensions of sector sustainability, organisational capacity declined from 71 per cent in the previous year to 63 per cent in the FY 2020/21. Collaboration and networking marginally

declined from 30 per cent to 28 per cent. Financial viability also demonstrated a decline from 35 per cent in the previous year to 31 per cent in the current year.

It is important to note that over the last three years, there has been an upward trend in the overall sustainability index of the sector. However, this year reported a steep decline implying that the sector may be facing certain challenges that need to be identified and resolved.

### 3.5 Institute of Charity Management (ICM)

The Institute of Charity Management (ICM) was started in 2016 as the capacity building organ of the Board. The institute is mandated with the responsibility of ensuring and offering trainings to sector players to not only ensure compliance with regulations but also guarantee efficiency and sustainability of charitable organisations. The following are some of the courses offered at ICM: -

1. ICM 100 Legal and regulatory framework of NGOs
2. ICM 200 Governance of NGOs
3. ICM 300 Annual returns
4. ICM 400 Post-registration services
5. ICM 500 Tax exemption
6. ICM 600 Work permits and Immigration Law
7. ICM 700 Anti Money laundering and Terrorism Financing
8. ICM 800 Public Benefit Organisation Act
9. ICM 900 Resource Mobilisation for NGOs.

The trainers are drawn from the Board and experts from other government agencies on areas of mutual interest such as taxation, immigration issues and road safety mainstreaming among others. The mode of delivery of course content is through participatory lectures. The participants are issued with a certificate after completion. The participating NGOs are assisted to resolve any compliance or governance issues they may be facing.

Training is clustered in two segments a one-day training targeting board members/directors, covering governance, legal framework and resource mobilisation: and a two-day training for management staff.

The following organisations were trained during the period under review:

BOARD MEMBERS TRAINED	
No.	Name of Organisation
1	FIDA KENYA
2	MERCY CORP
3	CIHEB KENYA
MANAGEMENT TEAMS TRAINED	
No.	Name of Organisation
1	NOPE INTERNATIONAL INSTITUTE LTD
2	DR. BOBBY MACGUFFIE'S SHARE PROGRAM
3	PAN AFRICAN MOSQUITO CONTROL ASSOCIATION
4	EQUALITY NOW
5	MIRAL WELFARE FOUNDATION

No.	Name of Organisation
6	ONE GIRL CAN KENYA
7	KUJALI CHILDRENS CENTRE
8	QATAR CHARITY
9	ECUMENICAL PHARMACEUTICAL NETWORK
10	PROSPECTIVE CARE AND SUPPORT FOR ORPHANS
11	PACT WORLD
12	JUNIOR ACHIEVEMENTS
13	FINN CHURCH AID
14	ARTICLE 19
15	MSF HOLLAND
16	WORLD READERS
17	CARE FOR AIDS ORGANISATION
18	ACTION AID INTERNATIONAL
19	KITUI DEVELOPMENT ORGANISATION
20	GOOD NEWS PRODUCTIONS INTERNATIONAL
21	KIWIMBI KENYA
22	WATER MISSION KENYA
23	WWF - KENYA
24	STEP AND FLY MICRO ENTERPRISES
25	SOLID ROCK FOUNDATION
26	SEGERA MISSION FOUNDATION
27	LIFE AND PEACE INSTITUTE
28	AL MAKTOUM
29	APDK
30	HELPING HAND FOR RELIEF AND DEVELOPMENT
31	ACCESS
32	I SERVE AFRICA
33	CENTER FOR HEALTH AND EDUCATION PROGRAMME
34	KENYA INITIATIVE FOR DEVELOPMENT
35	CHOICE HUMANITARIAN KENYA
36	ISRAAID
37	MEDIA LITERACY KENYA
38	IMFC KENYA
39	CROSSWAY INTERNATIONAL KENYA
40	CENTRE FOR HEALTH SOLUTIONS
41	VSF GERMANY
42	WALDORF KAKUMA PROJECT
43	MIRAL WELFARE FOUNDATION
44	CHESHIRE DISABILITY SERVICES KENYA
45	SIGHT SAVERS INTERNATIONAL
46	HOPE MATTERS INTERNATIONAL
47	COMMITATO EUROPEO PER LA FORMAZIONE E L' AGRICOLTURA (CEFA)
48	LIVING ROOM INTERNATIONAL
49	HELP A CHILD AFRICA
50	COMPASSION INTERNATIONAL
51	EDUCATION FOR AFRICA CHARITY ORGANISATION
52	ADRA KENYA

No.	Name of Organisation
53	PROTECTION INTERNATIONAL
54	ICCO COOPERATION
55	SOS CHILDREN'S VILLAGE
56	MILDMAY KENYA
57	ADS WESTERN
58	CHRISTIAN AID
59	MERCY USA
60	AKILI DADA
61	FIDA KENYA
62	COMMUNITY HEALTH SUPPORT PROGRAMME (COHESU)
63	LIVING WATER SERVICE CENTRE
64	PAN AFRICAN MEDICAL JOURNAL
65	CENTER FOR INTERNATIONAL HEALTH, EDUCATION, AND BIOSECURITY
66	HABITAT FOR HUMANITY KENYA
67	COMPASSION INTERNATIONAL
68	WAJIR EDUCATION AND WELFARE ORGANISATION
69	GAPEKA CHILDREN'S HOPE CENTRE
70	REACH ALTERNATIVES
71	MILDMAY
72	KITALE PEACE AND RIGHTS PROGRAM
73	WEMA BUKEMBE DEVELOPMENT ORGANISATION
74	KIWANDA CHA TUMAINI
75	THE FRED HOLLOWS FOUNDATION KENYA
76	PANAFRICARE
77	SIGN OF HOPE
78	AFRICA NEL CUORE
79	HEART OF CHILDREN FOUNDATION
80	AMERICAN RELIEF AGENCY FOR THE HORN OF AFRICA
81	INTERPEACE
82	DIAKONIA AFRICA
83	CAFOD EAST AFRICA
84	TANA ORGANISATION FOR PASTORALISTS AID
85	WORLD NEIGHBORS
86	MERCY COMMUNITY DEVELOPMENT ORGANISATION
87	KENYA GOOD NEIGHBORS
88	CHRISTOFFEL-BLINDEN MISSION INTERNATIONAL

## 3.6 Major Events During the Year

### The NGOs Week

The NGOs Week, the Board's annual premier partnership and networking event, was conceptualised and designed as a platform for NGOs to exchange knowledge, network, collaborate and showcase their social and economic contributions and initiatives to stakeholders. The Board, through the NGOs Week, seeks to inspire and enhance public appreciation and confidence in NGOs and to ultimately promote charitable culture and local fundraising. The NGOs Week also serves as a multi-stakeholder exchange



platform with a view to enhancing collaboration between NGOs, private sector and Government in attaining envisaged social and economic development.

The Board held the NGOs week 2021 virtually between April 12 and 16, 2021. The week was jointly organised by the Board and its partners involving NGOs, CSOs, the private sector, the public sector and members of the public. The *NGOs Week 2021 theme was NGOs involvement in the sustainability of livelihood*. The event provided an opportunity for the NGOs and its stakeholders to showcase what they do and network with a view to learning and sharing experiences and best practices. It involved various activities, including the launch of the *Annual NGO Sector Report 2019/20* and the NGOs directory 2021, regional activities and webinar discussions.

The Board's regional offices in conjunction with NGOs and other stakeholders organised activities in Eldoret, Garissa, Kisumu and Mombasa. The webinars involved discussions on pertinent issues affecting the CSO sector, including NGO response in the fight against COVID-19.

## CHAPTER FOUR

### 4.0 Conclusions and Recommendations

This chapter presents conclusions and recommendations, based on the findings, supported by identified limitations and general reflection on the NGO sector report.

The suggestions of stakeholders during the validation workshop have also been considered.

#### 4.1 Conclusion

This report demonstrates that the NGO Sector continues to grow steadily. The number has gone up from 100 NGOs in 1992 to 11,890 in FY 2020/21. There were 266 newly registered NGOs this year as opposed to the 362 NGOs registered in the previous year.

The report revealed low compliance level in submission of annual reports, with only 2,712 NGOs filing their annual report. This may be attributed to the effects of the COVID-19 pandemic.

NGOs received a total of KES 138.6 billion from various donors during the year. The main sources of funds were affiliates of NGOs at 32% followed by foreign government agencies, NGOs, CBOs, and foundations and trusts each at 21%.

NGOs spent approximately KES. 154 billion compared to KES 164 billion in the previous year. The decline may be attributed to the smaller number of NGOs which submitted reports. Projects expenditure was KES 89 billion (58%), Personnel emoluments accounted for KES 45 billion (30%), Administration cost was KES 17 billion (11%) while the purchase of tangible assets was KES 2 billion (1%)

NGOs spent KES 25 billion in implementing projects related to the Big Four agenda during the year.

## 4.2 Recommendation

The Board should enhance the monitoring of NGOs' activities to promote transparency and accountability. The Board also needs to expand its service decentralisation by opening more regional offices.

The Board should strengthen its compliance and enforcement functions with a view to ensuring compliance with regard to submission of annual reports by NGOs.

The Board should develop and implement a policy framework that discourages programmatic duplication in the NGO sector.

In addition, the Board should encourage the NGOs to adopt best practice in resource utilization; that is 70 per cent of funds on project implementation and 30 per cent on administration.

The Board should promote local philanthropy for the NGOs to fundraise internally and reduce over-dependence on external funding.

The Board should carry out a study on sustainability of national and international NGOs.

The Board should undertake sector-specific studies to determine the status of those sectors.

The Board should design customized capacity building programmes for NGOs.

The Board should review its data generation tools to capture detailed information about NGOs.



## Brooke East Africa Profile

Brooke East Africa is an international animal welfare focused development organisation that is affiliated to the Brooke UK which operates globally. We are registered in Kenya and have since expanded our operations through partners to the Eastern Africa region including Kenya, Uganda, Tanzania, Somalia, South Sudan and Sudan. Among other areas, we work in; policy development, community transformation, animal welfare and animal health systems strengthening.

We have got a strong independent board and a professional, committed and capable staff team. We have incorporated safeguarding, animal welfare and gender policies into our operations and our project management system is anchored on the results-based framework.

We collect data that informs programming. Our financial standards are robust and have enabled us to maintain ethics in our operations.

This can be seen from our audited books of accounts.

We have achieved the following in our programming:

- Helped in projecting livestock keepers' voices
- Established a robust community animal welfare structure that are responsive to both animal and their keepers' needs.
- Developed an animal welfare mentoring framework which we use to help improve the quality of health services that is offered to farmers across rural, urban and peri-urban areas. We also have a wide network of vet and other animal service providers whom we mentor on a quarterly basis.
- Supported the anti-microbial resistance (AMR), One health and One welfare movement by sponsoring national days, field days and conferences where these topics have been discussed.

- Supported government and para-state institutions in the amendment of the animal welfare laws
- Facilitated the veterinary and animal production training institutions and the Kenya veterinary board in training and curriculum review and updates
- Operated an internship programme which aims to introduce newly trained vets to practical work in the field while ensuring that equine welfare and health is considered.
- Implemented projects which have helped to strengthen the entrepreneurial capacity of animal health service providers.
- Developed an app (M-PUNDA) that provides a platform for connecting farmers, Local Service Providers and the beneficiary communities

### What we are good at

- Providing specialist knowledge on working equids
- Working incross-border andcross-cultural contexts
- Networking with governments, animal health services providers and other NGOs
- Amplifying the voice of working equids in low and middle-income countries at nationaland international levels
- Building the capacity of animal welfare societies, small NGOs and other entities who are our partners and stakeholders.

### Our contact person

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## ActionAid International Kenya's Golden Jubilee Celebrations



### Power in People: 50 years of Changing Lives

ActionAid International Kenya (AAIK) celebrates its Golden Jubilee themed “Power in People: 50 years of changing lives” this year, a great milestone that reflects the impact of our work. AAIK is part of the ActionAid global justice federation working to achieve social justice, gender equality and poverty eradication.

We operate as a national organization under a national board with a local General assembly. We are unapologetic in advancing women's rights and ensuring that women living in poverty and exclusion are at the center of our work in Kenya. Our development story which started with sponsorship of individual children in 1972 to service delivery in the 1980s and has moved to a rights-based activist organisation campaigning for the rights of communities in 2022, demonstrates the participatory approach and leadership that AAIK has had in the development sector. AAIK has led a feminist leadership model supporting communities living in poverty and exclusion to claim their rights and empower excluded groups to hold duty bearers accountable.

At the heart of our strategy and programming work is the use of evidence based transformational approaches; Human Rights Based Approach (HRBA), shifting power, solidarity, and campaigning. Through building solidarity, empowering the people living in poverty and exclusion, campaigning and providing alternatives, we have recorded change in the communities we work with, more so for women and girls. This change has, in turn, translated to positive transformation in their lives and communities.

We are proud as we celebrate 50 years of serving communities in Kenya!

The future is bright for ActionAid International Kenya as we strive to increase our presence nationally for a wider reach, build the capacity of our partners and social movements, and to also encourage community initiatives that embrace the proven and tested AAIK model.

Thus, we welcome our partners and well-wishers to join us as we mark this great milestone.

If you would like to be part of the yearlong celebrations, please get in touch with us at [AAIK.50yrsplanning@actionaid.org](mailto:AAIK.50yrsplanning@actionaid.org)

AAIK lauds the NGO Co-ordination board for launching the Annual Sector Report 2020/2021 which raises critical issues that NGOs should reflect on matters accountability, governance, and decolonization of aid. As one of the leading actors in the sector, we appreciate the NGO Board's recognition of the role NGOs play in complementing government development initiatives.



Plan International Kenya has been operating in Kenya since 1982 and over time, has carved out a niche for itself in delivering long-term development and relief programmes focused on the wellbeing of children and marginalized communities in 20 of the 47 counties of Kenya.

In its most recent 5-year strategy, which was scheduled to end in 2020 and later extended to June 2021, Plan International Kenya has recorded remarkable achievements making it distinguishable as a thought leader and the “to-go-to” organization on issues pertaining to child protection at the community level and girls’ agency through girl advocacy. This document outlines Plan International Kenya’s Country Strategy (CS) for the fiscal years July 2021 to June 2026, setting out the strategic intent, programmatic ambition and direction for contributing to gender equality with a focus on vulnerable and excluded girls and young women.

The new Country Strategy builds on the previous strategy’s lessons learnt and successes. It comes at a time where adolescent girls and women continue to be disproportionately disadvantaged in all spheres of development impeding the realization of their full potential. The strategy was developed against a backdrop of the ongoing COVID-19 pandemic that has led to the skyrocketing of teenage pregnancies and Sexual and Gender Based Violence (S-GBV). The strategy reinforces the need to accelerate responsive interventions and embodies Plan International Kenya’s commitment to be at the center of this response.

**Strategic goal: Ending teenage pregnancies and all forms of violence against girls and young women.**

**Reach :** Our ambition is reach 2.75 million children and young people (1.598 million females;1.154 million males), with a primary focus on girls so that they can Learn, Lead, Decide and Thrive by 2026.

### Strategic Pillars

- Sexual and Reproductive Health and Rights (SRHR)
- Prevention and response to all forms of gender-based violence and discrimination against girls and young women
- Protecting Girls and Young Women in Crisis and Community-led Climate Change Adaptation
- Youth-led and Innovative Partnerships’ Solutions on Job Creation

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Website: [www.ngobureau.go.ke](http://www.ngobureau.go.ke)  
Twitter: [@ngoboardkenya](https://twitter.com/ngoboardkenya)